

Project Controls Expo – 13th Nov 2013 Twickenham Stadium, London

From Cost Plan To Bid Evaluation
To Contract Administration
The Earned Value Project Control Cycle



About the Speaker

Roland Horat, Managing Director of Supertech Project Management (Australia)
Pty Ltd. an international project management consulting company.

Roland is a specialist in Earned Value (EVPM) Based Project Management and Control systems.

Roland's company are the developers of the EVENGINE range of Earned Value based project control and reporting software.

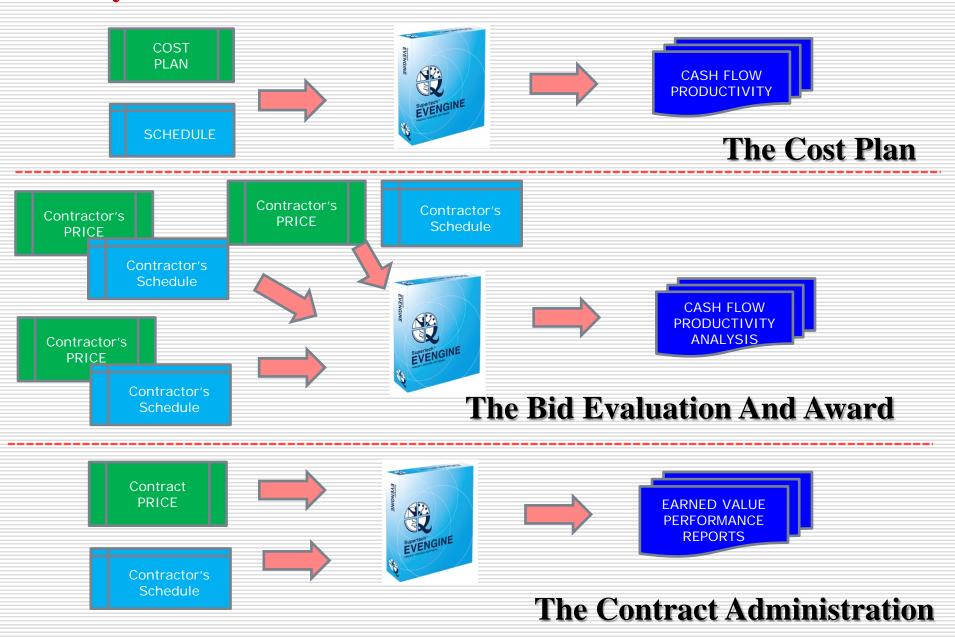
The EVENGINE Project Control software is showcased at this Expo.



The Earned Value Project Control Cycle Overview



The Cycle Overview - Data and Software



The Cost Plan



The Cost Plan - Work Breakdown Structure

What is a Cost Plan? Cost Plan is the Estimate for the project based on the Scope of Work Measured Trade Elements

The Cost Plan has a Cost Work Breakdown Structure (CWBS) To Mirror The Project Scope of Work.

Typical CWBS for an Industrial/Infrastructure Project:

- ➤ Level 1 The Project
- ➤ Level 2 Phase/Stage Separable Portions
- ➤ Level 3 Area /Facility Construction Zones
- ➤ Level 4 Resource Trade Based Activities
- ➤ Level 5 Resource Trade Based Elements Units of Measure and Pricing
- ☐ The Estimate Outline Structure is then generally mirrored within the corresponding schedule.



The Cost Plan - Structure Example

Representative CWBS Outline for an Infrastructure Project

- ➤ L1 THE PROJECT
- ► L2 KEY CONTROL MILESTONES
- \triangleright L2 SEPARABLE PORTIONS (SP1 5)
 - ❖ L3 CONSTRUCTION ZONE C7 (SP5)
 - o L4 PRELIMINARIES
 - L4 DEMOLITION
 - L4 CIVIL ROAD WORKS
 - L4 SERVICES & FINISHES
 - L4 CONCRETE WORKS



- ☐ L5 Concrete to protection barriers mx2
- □ L5 Formwork to edge of protection barriers mx2
- ☐ L5 Reinforcement to protection barries 100 kg/m3 t
- ☐ L5 100mm compressible foam to pylons mx2
- ☐ L5 Impact attenuator at protection barriers No





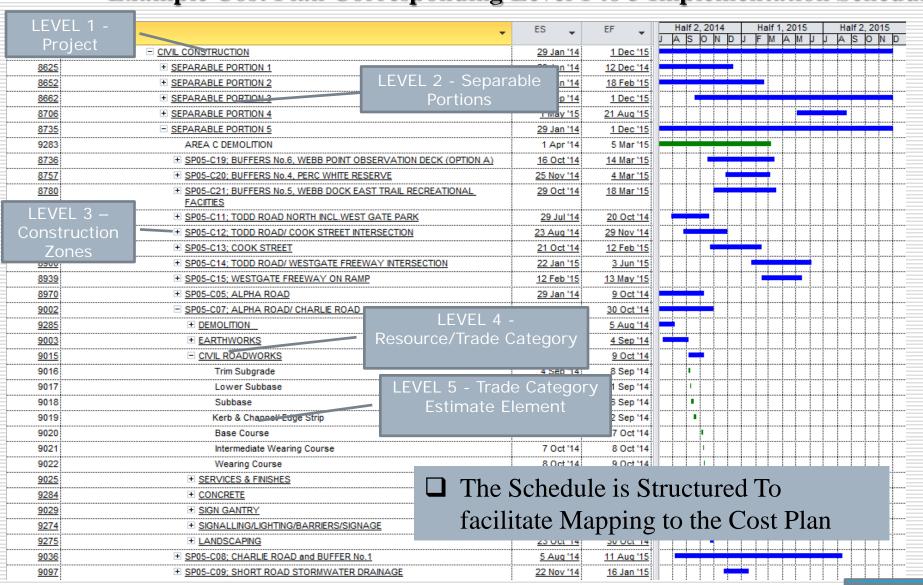
The Cost Plan - Structure

Example Infrastructure Level 5 Trade Element Based Estimate

Trade DEMOLITION DEMOLITION			Constructi CONSTRUCTI		Reference v	SITE CONTAMINATI	Description ON / ASBESTOS REMO	VAL Quantity V Unit	▼ Rate ▼	Cost	Subtotals An	d Totals 250,000.00 2,483,165,60		
DEMOLITION EXCAVATION AND EARTHWORK EXCAVATION AND EARTHWORKS	T (S S	OTAL TOT EPARABLE PORTION 5 NOT		LE	2 - 3 - 0 2 - 5 - 0 3 - 0 - 0 3 - 2 - 0	TOTAL DEMOLITI	ON D EARTHWORKS					2,733,165.60 2,733,165.60 5,965,123.00 200,000.00		
EXCAVATION AND EARTHWORKS EXCAVATION AND EARTHWORKS			CONSTRUCTI APPLICABLE		3 - 3 - 0 3 - 3 - 4	RE-USE OF EXISTING	FILL ON SITE ON - SP1 : BUFFERS				\$	530,000.00 85,542.00		
EXCAVATION AND EARTHWORKS	Trade	Separable Portion	-	С	onstruction	Zone	Reference			~	Quantity	Unit		Cost
EXC		SEPARABLE PORTION 5			TION ZONE C7		3 - 3 - 42	General excavation and earthw (Area of pavements provided)	vorks for hard p	avements	7,101		\$	163,323.00
EXCAVATION AND EARTHWORKS EXC		SEPARABLE PORTION 5 SEPARABLE PORTION 5			TION ZONE C7		3 - 3 - 43	Ditto - hard landscaping pavem Ditto - soft landscaping areas (eds etc)	800 6.150		S	4,800.00 36,900.00
EXCAVATION AND EARTHWORKS CIV	/IL ROAD WORKS	SEPARABLE PORTION 5		CONSTRUC	TION ZONE O			Wearing Course : 40 thick layer			4,417	m2	\$	73,322.20
EXCAVATION AND FARTHWORKS	/IL ROAD WORKS	SEPARABLE PORTION 5				ade Ca		diate Course : 180 thick	layer of size 20	mm Type SI	4,417	m2	\$	310,073.40
EXCAVATION AND EARTHWORKS	/IL ROAD WORKS	SEPARABLE PORTION 5		-	Estima	ite Eler	ment	ourse : 75 thick layer of	size 20mm Type	e SF Asphalt	4,417	m2	s	129,197.25
EXCAVATION AND EARTHWORKS CIV	/IL ROAD WORKS	SEPARABLE PORTION 5		CONSTRUC	TION ZONE C7	•	4 - 1 - 59	Upper Sub-base : 180 thick laye Treated Upper Surbase, E 500		Cement	4,417	m2	\$	95,407.20
LACAVATION AND LAKTIMORKS	/IL ROAD WORKS	SEPARABLE PORTION 5			TION ZONE C7		4 - 1 - 60	Lower Sub-base : 180 thick lay		ushed Rock	4,417		\$	51,678.90
EXCAVATION AND EARTHWORKS CIV	/IL ROAD WORKS	SEPARABLE PORTION 5 SEPARABLE PORTION 5			TION ZONE C7		4 - 1 - 61 4 - 1 - 63	Addenda 4 Addition - 345 mm C Subgrade preparation	Capping material		4,417 4,417		\$	38,096.63 13,251.00
EXCAVATION AND EARTHWORKS CIV	TE ROAD WORKS	SEPARABLE FORTION 3			TION ZONE C		4 - 1 - 65	Wearing Course : 40 thick layer Asphalt	of size 14mm T	ype H/V	1,613		\$	26,775.80
Estimat	te Extrac	t for Separal	hle	:UC	TION ZONE C7			Intermediate Course : 140 thick	laver of size 20	mm Type SI	1,613	m2	s	88,069.80
		ruction Zone		RUC	TION ZONE C7		Esti	mate Quantit	y	SF Asphalt	1,613	m2	\$	50,325.60
		ategory Civil		tuc	TION ZONE C7		4 - 1 - 68	Treated Upper Subbase, E 500	MP	Cement	1,613	m2	\$	34,840.80
				. suc	TION ZONE C7	,	4 - 1 - 69	Lower Sub-base : 180 thick lay	er of Class 4 Cr	rushed Rock	1,613	m2	S	18,872.10
VVOLK	ks, Eleme	ent Pavemen	l		TION ZONE C7		4 - 1 - 70 4 - 1 - 72	Subgrade preparation Concrete pavement to Traffic Is	slands		1,013 1,071		S	4,839.00 131,733.92
CIV	VIL ROAD WORKS	SEPARABLE PORTION 5		CONSTRUC	TION ZONE C7	'		Karhe to adoa of navamente (a	e nar datail on F	rawing 200-	1,038	m	\$	46,710.00
CIV	/IL ROAD WORKS	SEPARABLE PORTION 5		CONSTRUC	TION ZONE C7	,		Estimate Uni			1,038	m	\$	47,746.37
CIV	/IL ROAD WORKS	SEPARABLE PORTION 5		CONSTRUC	TION ZONE C7	, '	4 - 1 - 76	(area of pavements provided)	a	pu. ements	6,029	F (2	\$	30,145.00
PILI	ING	SEPARABLE PORTION 5		CONSTRUC	TION ZONE C7	,	5 - 2 - 19	"1000 dia RC bored piles - 20m reinforcement - to Pier Protectio	on Barriers (2 No	o. to pylons	1/8	No.	s	312,800.00
cor	NCRET, (INCLUDING	SEPARABLE PORTION 5		CONSTRUC	TION ZONE C7	,	6 - 4 - 27	Estimat	e Price)	334	m2	\$	8,016.00
COI	NCRE E (INCLUDING	SEPARABLE PORTION 5		CONSTRUC	TION ZONE C7	,	6 - 4 - 28	'50mm thick blinding concrete			334	m2	\$	6,346.00
		SEPARABLE PORTION 5			TION ZONE C7		6 - 4 - 29	Concrete to protection barriers			650		\$	230,750.00
		SEPARABLE PORTION 5			TION ZONE C7		6 - 4 - 30	Formwork to edge of protection			388 64.96		S	68,288.00 168.902.50
COI	WORLE (INCLUDING	SEPARABLE PORTION 5			TION ZONE C		6 - 4 - 31 6 - 4 - 32	Reinforcement to protection bar '100mm compressible foam to e		•	136		\$	2.720.00
L4 - Resc	Jurce/Tra	DTIONS			TION ZONE C		6 - 4 - 33	Impact attenuator at end of prof		2200 wide		No.	S	56,000.00
	egory	RTION 5		CONSTRUC	TION ZONE C7		12 - 1	Estimate Lin	e item	ad	1	Item	s	50,000.00
Dro	AINAGE SERVICES	SEPARABLE FORTION 5			TION ZONE C7		12 - 1 - 52	exceeding 3m deep, with side 6	entry cover		2	No.	s	13,500.00
DRA	AINAGE SERVICES	SEPARABLE DORTION 6		CONSTRUC	TION ZONE C		40 4 50	Ditta		р	1	No.	\$	6,750.00
		L2 - Sep	- parak	ole Po	ortions		L3 - C	onstruction Z	one					T200

The Cost Plan - Schedule

Example Cost Plan Corresponding Level 1 to 5 Implementation Schedule



The Cost Plan - Schedule to Cost Plan Mapping

Schedule and Cost Data Mapped, Imported & Maintained Within EVENGINE

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1 ec		nique L ID	ev Sur el a	nm y	Name E	arly Start Early Finish	Baseline Start	Baseline Finish	Baseline2 Start	Baseline2 Finish	Late Start	Late Finish	WBS C	A (DBS Resource	Stage/Phase	ArealFa		ser ined 1
2 RD		8607	1 N			-Nov-2013 28-Feb-201								E PORTIONS	CARPENTRY	ALL SEPARABLE PORT	IOI ALL CONSTRUC	TION ZONES 10 - :	1-1
3 RD		8607	1 N			-Nov-2013 28-Feb-201		1 Doc	ourc	o /Tro	do	Categ	orv	E PORTIONS	CARPENTRY	ALL SEPARABLE PORT			
4 RD		8607	1 N			-Nov-2013 28-Feb-201 -Nov-2013 28-Feb-201	L'	4 RES	souic	e/ II c	iue '	Categ	Oi y	PORTIONS	CARPENTRY	ALL SEPARABLE PORT			
5 RD		8607	1 N			Nov-2013 28-Feb-2014	21-Nov-2013	28-Feb-2014	21-Nov-2013	28-Feb-2014	21-Nov-201	13 28-Feb-2014	ALL SEDADAR	BLE PORTIONS	CARPENTRY	ALL SEPARABLE PORT			
7 RD		8607	1 N		llow for tests	2015 20160 2014	21 NOV 2013					13 28-Feb-2014		BLE PORTIONS	CARPENTRY	ALL SEPARABLE PORT			
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8 RD		8638	1 N	o ti	Illow for protective coatings, maintair L5 - EStil	nate Ele	ment	2014	8-Apr-20	1.0	Cor	orobl	o Dorti	200	CARPENTRY				
			`		llow for protective coatings, maintair	ne item				LZ	ser	Jarabi	e Portid	JHS		L3 Cor	etruct	$\frac{1}{100}$	nno l
9 RD	-	8638	1 N	ti		те пен		2014	8-Apr-20						CARPENTRY	L3 COI	isti uct	.1011 20	JHE
10 RD	Ι,	8638	1 N		exposed panels are to be coated wi	014 2-Oct-2014	28-May-2014	2-Oct-2014	8-Apr-2014	11-Jul-2014	28-May-201	14 2-Oct-2014	ALL SEDADAE	SLE PORTIONS	CARPENTRY	ALL SEPARABLE PORT	TOTALL CONSTRUC	TION ZONES 10 - 1	2 - 1
10 110	Τ.	0000	- "		Il exposed namels	2 000 2017	20 1110 / 2024	2 000 2014	O Apr 2024	11 301 2014	LO MIGY LO.	14 2 000 2014	ALE SET ATOL	LE I OILIIOIG	CPINI ENTINI	ALL SEI AIGHBLE I OK	TOTALE CONSTRUCT	TON ZONES IO	
11 RD		8638	1 N	o s	L1 — The project	014 2-Oct-2014	28-May-2014	2-Oct-2014	8-Apr-2014	11-Jul-2014	28-May-201	14 2-Oct-2014	AL SEPARAE	BLE PORTIONS	CARPENTRY	ALL SEPARABLE PORT	TOT ALL CONSTRUC	TION ZONES 10 - :	2 - 1
12 RD		8747	1 1	1	90 x 32mm timbe	014 13-Mar-2015	24-Nov-2014	15 Mar-2015	2-Sep-2014	29-Nov-2014	24-Nov-20	14 13-Mar-2015	SEPARABLE	PORTION 5	CARPENTRY	SEPARABLE PORTION			2 - 41
13 RD		8747	1 N		90 x 32mm timber top class 1 for concrete seats 24	-Nov-2014 13-M				7	24-Nov				CARPENTRY	SEDADARIE DODTION	CONSTRUCTIO	N 70NE C10 10 -	1
14 RD		8747 8747	1 N			I-Nov-2014 13-M	Farly	/ Stai	rt and		24-Nov 24-Nov	Rasal	ine Sta	rt and	CARPENTRY	Loto	Ctort	o to al	2
15 RD		8/4/	1 1		00 wide x 2000 long timber seat on sec. frame 2	-Nov-2014 13-M				~ _	24 10				CARMENTRY	Late	Start	anu	²
				- 1	Primary Mapping Key U	ID	Fini	ish D	ates		-	Fir	nish Da	tes		Fini	sh Dat	100	
16 RD		8747	1 N	0	i i i i i i ai y i i i apping i c y c	13-M					24-Nov			100	CARPENTRY		sii Dai	162	4
				1	90 x 32mm Iron Bark timber decking or Class 1 Spotted Gum														
- 4	A		В	C	omprising 316 stainless steel bugle screws and structural 150 x		N	0	P	Q	D C		U V	10/	V	7 00	AB A	C AD	AE
1					Summary Name		%CompC	BAC	BAC		SP Cost V	ar. %CompW	BACW BACW	2 EACW	Work Var. %CompQ	BACQ BACQ2		Var. Unit	Var. Type
1177			8983	1			0.00%	\$16,887	\$16,887	\$16,887	\$0	\$0 0.00%	5,275.44 70.0		0.00%	431.00 431.00		m2	
1178	RD		8983	1	No Kerbs to edge of pavements (as per detail on Dra		0.00%	\$66,929	\$66,929	\$66,929		0.00%	20,908.80 70.0	0 298.70	0.00%	1,936.00 1,936.00	1,936.00	m	
1179	PD	Ι.	8983	1	Allow for subsurface drain adjacent to kerbs as p No SD1621)	er Vicroads Drawing	0.00%	\$68,414	\$68,414	\$68,414	ŝn i	\$0 0.00%	21,372.71 70.0	0 305.32	0.00%	1,936.00 1,936.00	1,936.00	m	
1180			8983	1	No Kerb channel between differing pavements		0.00%	\$899	\$899	\$899		\$0 0.00%	280.80 70.0		0.00%	26.00 26.00	26.00	m	
					Allow for linemarking to all new and re-shaped p	avements (area of													
1181	RD		8983	1	No pavements provided)		0.00%	\$38,351	\$38,351	\$38,351	\$0	\$0 0.00%	11,980.80 70.0	0 171.15	0.00%	9,984.00 9,984.00	9,984.00	m2	
1182			9015	1	No Wearing Course : 40 thick layer of size 14mm Typ		0.00%	\$56,329	\$56,329	\$56,329		\$0 0.00%	17,597.33 70.0		0.00%	4,417.00 4,417.00	.,	m2	
1183			9015 9015	1	No Intermediate Course : 180 thick layer of size 20m	n Type SI Asphalt	0.00%	\$238,211	\$238,211	\$238,211		\$0 0.00% \$0 0.00%	74,417.62 70.0 31,007.34 70.0		0.00%	4,417.00 4,417.00 4,417.00 4,417.00		m2 m2	
1104	KD.		9013	- 1		nne	.00%	\$55,254	\$50,234	\$99,234	ŞU ;	\$0 0.00%	31,007.34 70.0	0 442.96	0.00%	4,417.00 4,417.00	4,417.00	IIIZ	
1185	RD		9015	1	BAC Contract Value	ie 💮	0.00%	\$73,296	\$73,296	\$73,296	\$0	\$0 0.00%	22,897.73 70.0	0 327.11	0.00%	4,417.00 4,417.00	4,417.00	m2	
					Removal of existing pavements and making good				. /										
1186			8627 9015	1	NO (measured elsewhere) where shown in yellow o	n Pavement Drawing	gs 0.00%	\$13,759 \$39,702	\$13 /59 \$33,702	\$13,759 \$39,702		\$0 0.00 \$0 0.00	Fstir	mate	Extract	for Sepa	arable		
1188			9015	1	No Addend		.00%	\$29,267	329,267	\$29,267		\$0 0.00							
1189	RD		9015	1		Rudget	20%	\$10,180	\$10,180	\$10,180		\$0 0.00	Portid	on 5.	Constru	uction Zo	ne C7		
1190			9015	1		Duaget	.00%	\$20,570	\$20,570	\$20,570		\$0 0.00							
1191			9015	1			.00%	\$67,659	\$67,659	\$67,659		\$0 0.00	Resour	ce Ir	ade Cat	tegory Ci	vil Roa	ad 📙	
1192	KD		9015	1	No Base Course : 80 thick lover of cize 30mm Type St Upper Sub-base	A CARAIT	0.00%	\$38, 62	\$38,662	\$38,662	\$0	\$0 0.00							
1193	RD	١,	9015	1	No Subbase, E 500 N EAC Contrac	t With Tr	onde	\$26,766	\$26,766	\$26,766	\$0	\$0 0.00	VV	orks,	<u>Elemer</u>	nt Pavem	ent		
1194			9015	1	No Lower Sub-base EAC COITE AC	t vvitii II	enus	\$14,498	\$14,498	\$14,498		\$0 0.00							
1195			9015	1	No Subgrade prepar			\$3,718	\$3,718	\$3,718		\$0 0.0							
1196			9015	1	No Concrete pavement to Traffic Islands		0.00%	\$101,203	\$101,203	\$101,203		\$0 0.00%	31,616.14 70.0			1,071.00 1,071.00	-,	m2	
1197	RD	- !	9015	1	No Kerbs to edge of pavements (as per detail on Dra		0.00%	\$35,884	\$35,884	\$35,884	Ş0 :	\$0 0.00%	11,210.40 70.0	0 160.15	0.00%	1,038.00 1,038.00	1,038.00	m	
1198	RD		9015	1	Allow for subsurface drain adjacent to kerbs as p No SD1621)	er victoaus brawing	0.00%	\$36,681	\$36,681	\$36.681	SO ·	\$0 0.00%	11,459.13 70.0	0 163.70	0.00%	1.038.00 1.038.00	1.038.00	m	
2230							2,00,0	7-1,001	, , , , , ,		,		2, 121.25 , 0.0		5.5576	,	2,223.00		
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B	A١	\cup	' =	Ľ	Budget At Completion 2	z = Cont	TOI B	uage	t				0		0.00%	6,748.00 6,748.00	-,	m2	
								_					0		0.00%	11.00 11.00	11.00	m2	
\mathbf{R}	BAC = Budget At Completion = Contract Value																		
וע	, y ,			L	daget it completion =	- Comua	ici va	iiuc						070.73	0.00%	0,748.00	0,740.00	1112	
Г	A 4			Т	2-4:	0 - 1	т	7_1		- 0	T	·	0	0 499.74	0.00%	6,748.00 6,748.00	6,748.00	m2	
\mathbf{E}_{I}	A(=	E	Estimate At Completion	= Conti	ract \	/aiue	W1tl	1 C0	St I	renas	0		0.00%	6,748.00 6,748.00		m2	
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$-C_{\ell}$	7	7 0 1	ed.	F	By "Not Approved Vari	ations"	and "	Cont	tracto	or Ω_1	her	Cost	c''						
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The Cost Plan - Earned Value Based Reports Benefits

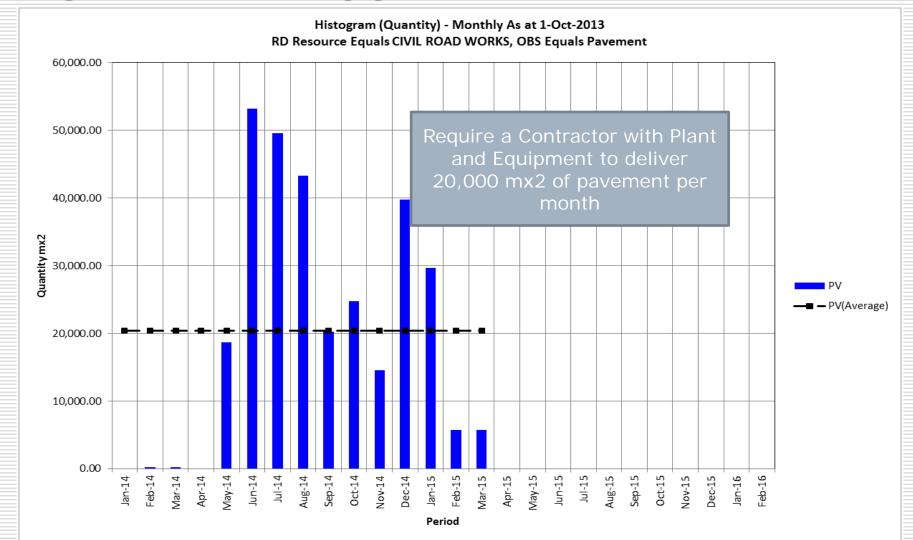
The Benefits Early Integration of Cost Plan with Corresponding Implementation Schedule brings:

- ✓ Used to Estimate Expected Preliminary Costs (Overhead & Profit)
- ✓ Cash Flow Expected Funding Requirements Bank Facility Interest
- ✓ Cash Flow Expected Phased & Staged Funds Commitments
- ✓ Allocation for Funds for Risk and Inclement Weather Allowances
- ✓ Allocation of Contingency Time and Funds
- ✓ Identification Of Provisional Sums
- ✓ Allocation of Management Reserve
- ✓ Trade Based Labour Analysis Used for Contractor Tender Selection
- ✓ Productivity Analysis to Assess Contractor's Requirement for Plant & Equipment Used for Contractor Tender Selection
- ✓ Supply Chain Management Assess Requirement for Early Placement of Bulk Orders Time Line and Value for Novation
- ✓ Data is Used to Shape the Contracting Plan



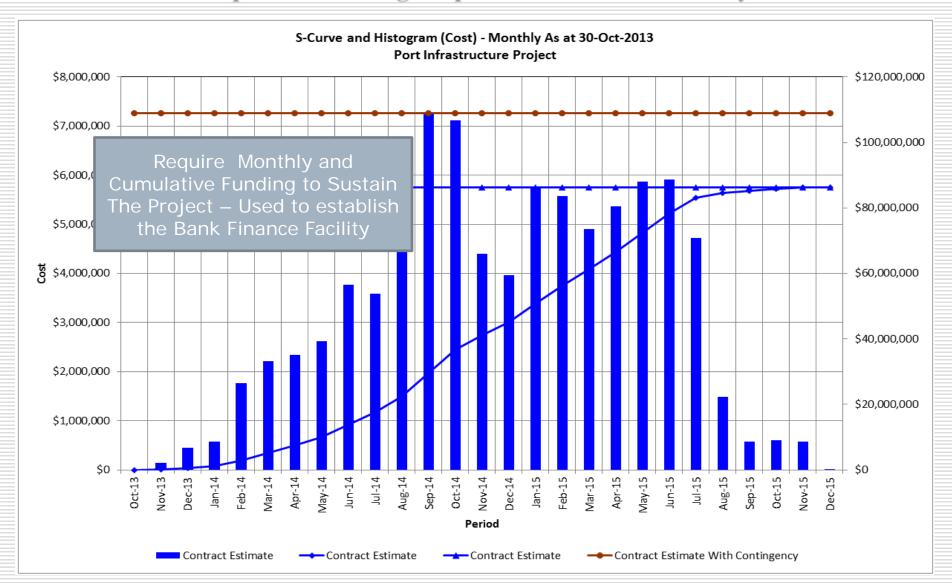
The Cost Plan – Earned Value Based Reports and Graphs

☐ Trade Based Resource Analysis - Productivity Analysis to Assess Contractor's Requirement for Plant & Equipment - Used for Contractor Tender Selection



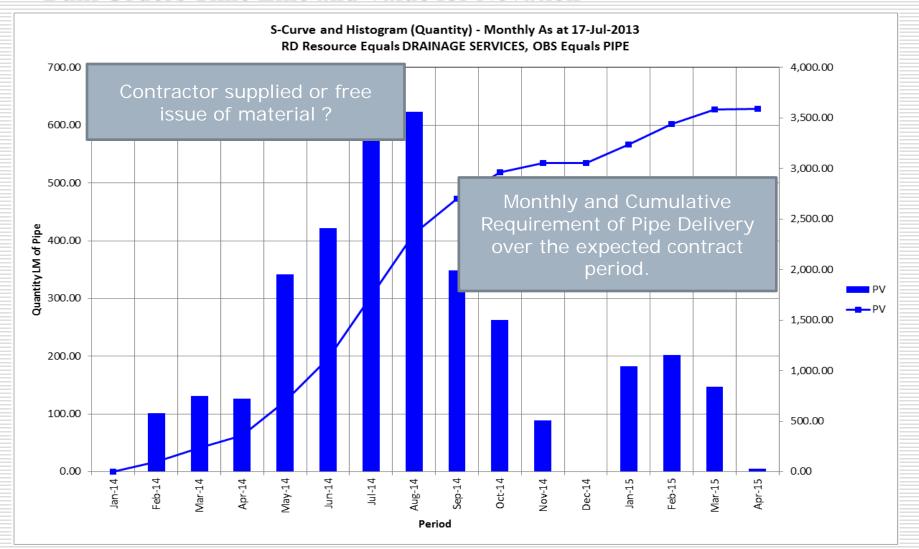
The Cost Plan – Earned Value Based Reports and Graphs

☐ Cash Flow - Expected Funding Requirements - Bank Facility - Interest



The Cost Plan – Earned Value Based Reports and Graphs

☐ Supply Chain Management - Assess Requirement for Early Placement of Bulk Orders Time Line and Value for Novation





☐ The Cost Plan and Schedule forms the Basis of the Contractor's Bid



Contractor

Provides Level 5

Price & Direct

Labour Hours

11 - 1 - 5

Allow for inspections as specified

Start & Early

Finish Dates

- ✓ Prequalify and Select the Bidders based on Labour, Plant and Equipment requirements and Contractor Financial Capability to service the contract.
- ✓ Issue as part of the Tender Documentation The Schedule Template and Contract Bill for Pricing Corresponding the Cost Plan

10 - 1 - 1 Allow for preparation of shop drawings \$0 0.00 1.00 Item ALL SEPARABLE PORTIONS CARPENTRY Allow for preparation of shop drawings 0.00 1.00 Item ALL SEPARABLE PORTIONS CARPENTRY 10 - 1 - 1 ALL SEPARABLE PORTIONS CARPENTRY 0.00 1.00 Item Allow for sample: 0.00 1.00 Item ALL SEPARABLE PORTIONS CARPENTRY 10 - 1 - 3 Allow for tests ŜĎ 0.00 1.00 Item ALL SEPARABLE PORTIONS CARPENTRY 10-1-3 Allow for tests 0.00 1.00 Item ALL SEPARABLE PORTIONS CARPENTRY Allow for protective coatings, maintaining coatings during progress of the works and for cleaning off on completion ALL SEPARABLE PORTIONS CARPENTRY Allow for protective coatings, maintaining coatings during progress of the works and for cleaning off on completion 0.00 1.00 Item ALL SEPARABLE PORTIONS CARPENTRY All exposed panels are to be coated with anti-graffiti coatings as 10 - 2 - 1 specified 1.00 Item ALL SEPARABLE PORTIONS CARPENTRY 0.00 All exposed panels are to be coated with anti-graffiti coatings as CARPENTRY 1.00 Item ALL SEPARABLE PORTIONS 190 x 32mm timber top Class 1 for concrete seats 0.00 7.00 m2 CARPENTRY CARPENTRY 190 x 32mm timber top Class 1 for concrete seats \$0 0.00 7.00 m2 SEPARABLE PORTION 5 10 - 2 - 42 300 wide x 2000 long timber seat on steel frame 0.00 1.00 No. PORTION 5 CARPENTRY 10 - 2 - 42 300 wide x 2000 long timber seat on steel frame 0.00 1.00 No. SEPAR CARPENTRY 190 x 32mm Iron Bark timber decking or Class 1 Spotted Gum comprising 316 stainless steel bugle screws and structural150 x 45mm \$0 SEPARARI E PORTION S 10 - 2 - 44 timber joist at 600crs to lookout level 0.00 83.00 m2 190 x 32mm Iron Bark timber decking or Class 1 Spotted Gum comprising 316 stainless steel bugle screws and structura 10 - 2 - 44 timber joist at 600crs to lookout level 83.00 m2 SEPARABLE PORTION 5 e screws and structural 150 x 45mm ookout roof level Ś0 0.00 8.00 m2 SEPARARIE PORTION 5 I Iron Bark timber decking or Class 1 Spotted Gum comprising 316 stainless steel bugle screws and structural150 x 45mm 0 - 2 - 45 timber joist at 600crs to lookout roof level 0.00 8.00 m2 SEPARABLE PORTION 5 Allow for any other items deemed necessary to carry out the works but not detailed in the foregoing items. \$0 0.00 1.00 Item ALL SEPARABLE PORTIONS CARPE Allow for shop drawings as specified 0.00 1.00 Item ALL SEPARABLE PORTIONS HYDRALILI Allow for as installed drawings as specified. HYDRAULIC SERVICE 11 - 1 - 2 \$0 0.00 1.00 Item ALL SEPARABLE PORTIONS ALL SEPARABLE PORTIONS 11-1-3 Allow for samples as specified. \$0 0.00 1.00 Item HYDRAULIC SERVICES Allow for Testing and Commissioning all as specified. 0.00 1.00 Item ALL SEPARABLE PORTIONS

0.00

1.00 Item

ALL SEPARABLE PORTIONS

SCHEDULE COST PLAN

ALL SEPARABLE PORTIONS ALL CONSTRUCTION ZONES

ALL SEPARABLE PORTIONS ALL CONSTRUCTION ZONE

ALL SEPARABLE PORTIONS ALL CONSTRUCTION ZONES

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CONSTRUCTION ZONE C19

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ION ZONES

SEPARABLE PORTION 5

SEPARABLE PORTION 5

SEPARABLE PORTION 5

SEPARABLE PORTION 5

Material and

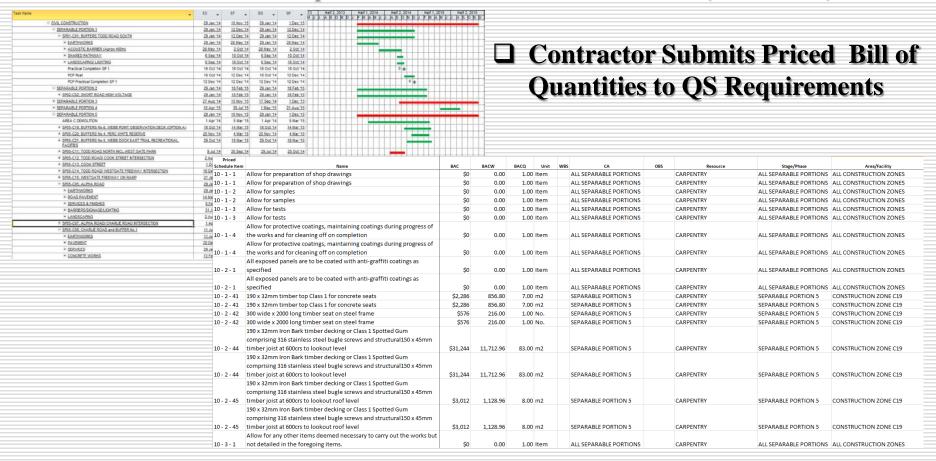
Items Pricing

Data Provided

By QS

HYDRAULIC SERVICES

☐ Contractor Submits Implementation Schedule To Level 4 (Minimum)



- ☐ Cost Data is Integrated Into the EVENGINE Project Data Sheet
- ☐ Cost Data is Re-Mapped to the Contractor Tender Schedule To Facilitate Comparative Tender Pricing Against Contract Plan Estimate







Contractor Tender Evaluation Checklist

FOR EACH BIDDER EVENGINE CHECK ON:

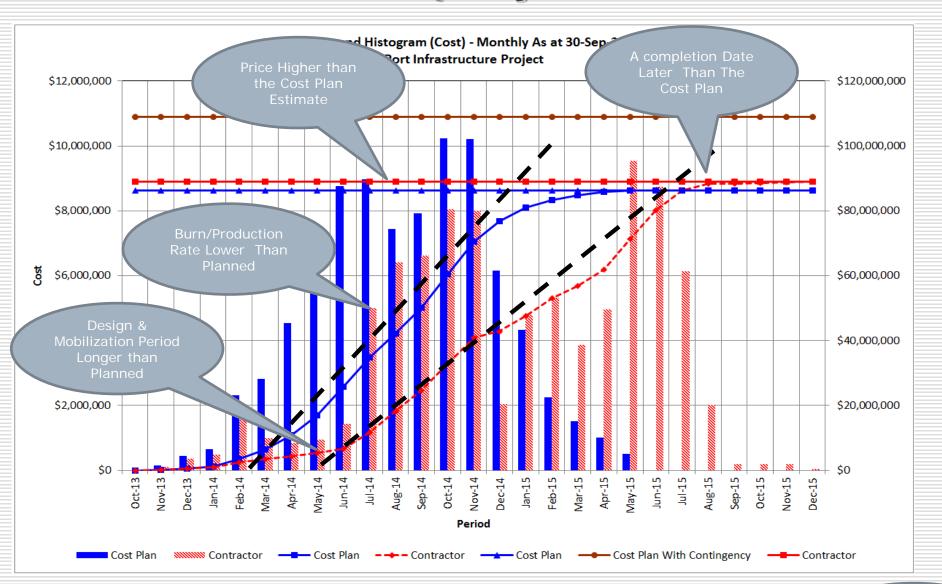
- ✓ Available Construction Plant to Sustain Planned Production
- ✓ Available Labour by Trade Category to Sustain Planned Production
- ✓ Assessment of Variance between QS Budget and Contractor Price (Thresholds should not be more than a range of 5% -10%))
- ✓ Contractor Cash Flow Versus Control Estimate (Check on Loadings)
- ✓ Conformance to Schedule Requirements, CPM Rules
- ✓ Productivity Check for key Commodities
- ✓ Model Potential Variation Claims to Assess Impact on Schedule and Cost

CONTRACT FINALIZATION:

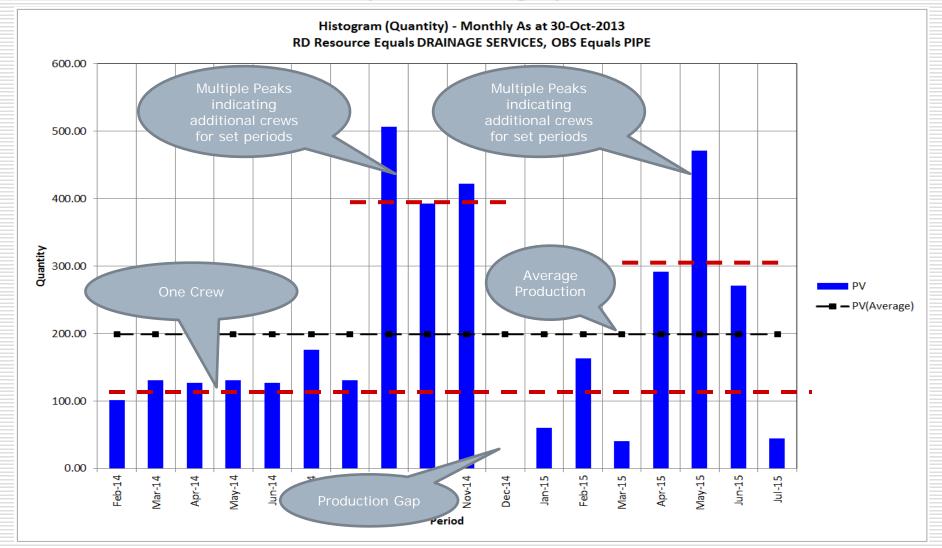
- ✓ Select Contractor on Price and Schedule Delivery.
- ✓ Formalize the Contract Reporting and Progress Evaluation Process
- ✓ Revised Finance Facility Based on Contract Schedule and Program



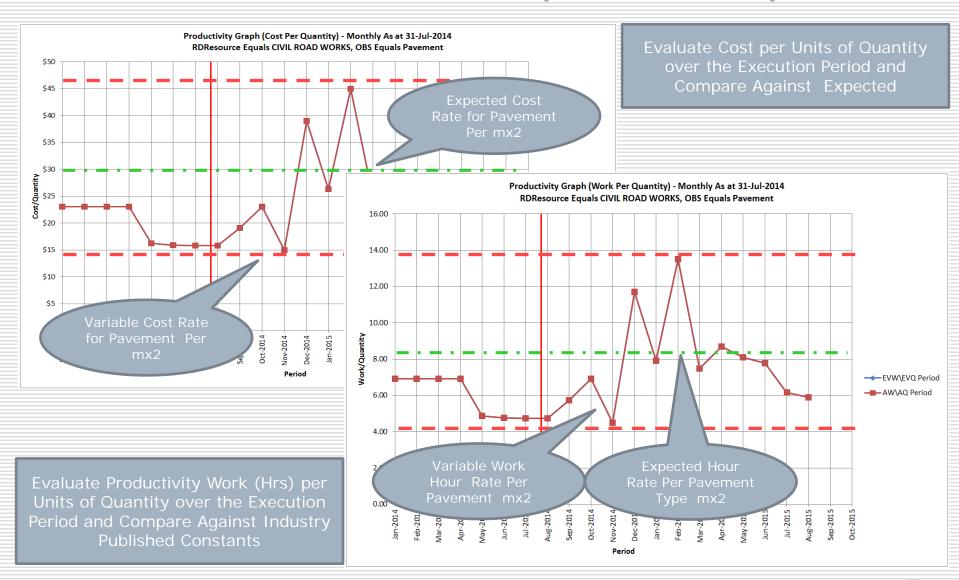
✓ Assessment of Variance between QS Budget and Contractor Price Cash Flow



✓ Productivity Check for key Commodities ✓ Available Labour by Trade Category to Sustain Planned Production



✓ Productivity Rate Check for key Commodities

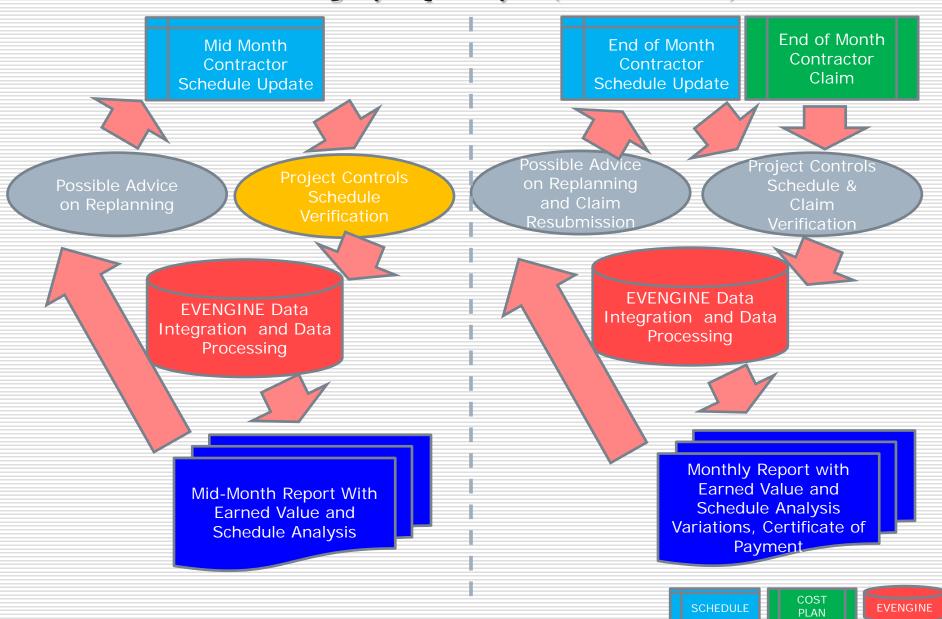


The Contract Administration Cycle



The Contract Administration

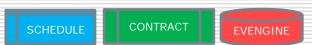
The Fortnightly Report Cycle (Recommended)



The Contract Administration Checklist

Contract Update Checklist

- ✓ Project Scheduler Verifies Contractor Schedule Status and Forecast To Completion (Use Audit Filters for Compliance to CPM Rules)
- ✓ Project Quantity Surveyor Verifies Materials Placed and To Complete and Corresponding % C
- ✓ Schedule, Units of Work and Material Placement EVENGINE data import and update
- ✓ Add Variations Approved and Not Approved As Cost Trend
- ✓ Run Earned Value and Earned Schedule Based Reports and Graphs
- ✓ Undertake Data Performance Analysis and Report To Project Management Team
- ✓ Combined Review With Contractor and If Necessary Replan and Resubmit Claim
- ✓ Issue Certificate of Payment
- ✓ Prepare Data for Monthly Dash Board Report

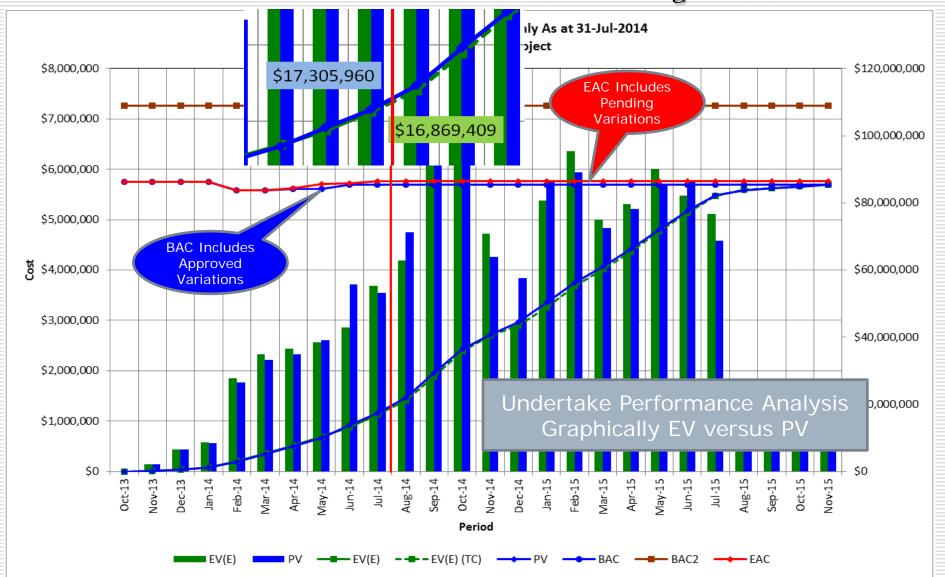


Project Summary Report – Earned Value & Schedule Metrics, Indicators and Predictors

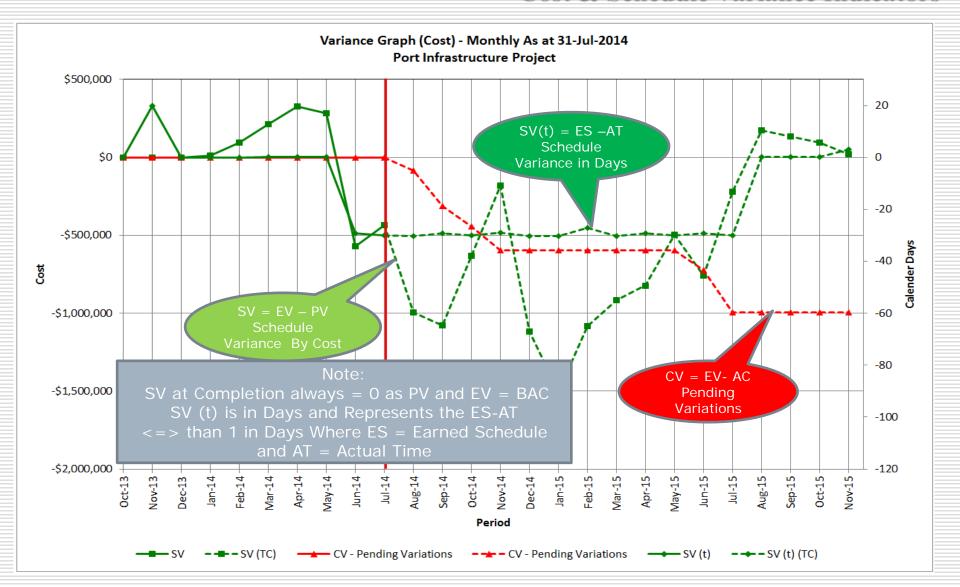
	Earned Value Performance Measurement	31-Jul-2014	4 2013	Q1 2014	4	Q2 2014	Q3 2014	Q4 2014	Q1 2015	Q2 2015	Q3 2015	Q4 2015		
Metrics	Planned Value	\$17,305,960	\$573,5 0.6		6,372 5.07%	\$13,761,234 16.10%	\$29,421,582 34.42%	\$44,556,684 52.12%	\$61,093,008	\$77,733,890	\$84,320,529 98.64%	\$85,481,184 100.00%		
	Planned Value Percent	20.25%	\$572,9				\$29,178,044			\$77,132,729		\$85,481,184		
	Earned Value (Early)	\$16,869,409	0.6		7.14%	19.60%		51.32%	70.69%	90.23%	98.87%	100.00%		
	Earned Value Percent (Percent Complete (BAC)) (Early)	19.73%	\$572,9	960 \$6,014	4,909	\$16,753,036		\$44.464.048	\$61,025,377	\$77.855.002	\$85,511,482	\$86 476 184		
	Actual Cost (Early)	\$16,869,409	0.6	58% 7	7.14%	19.60%		52.02%	71.39%	91.08%	100.04%	101.16%		
	Estimate To Complete (Early)	,,,	0.6 \$573,5		7.02%	19.37%	34.10%	51.42%	70.57%	90.03%	98.88%	1,160,655		
	Actual Cost Percent (Percent Spent (BAC)) (Early)	19.73%	83,791,									5,481,184		
	Actual Cost Percent (Percent Spent (EAC)) (Early)	19.51%	83,791,		(Gener	rate T	he Pr	oiect	Sum	marv	6,476,184		
	Report Period Planned Value	\$3,544,726	-Şe	620 \$8 11%								\$0 0.00%		
	Budget At Completion	\$85,481,184		\$0		Repo	ort the	e bası	s ot a	III Ear	ned	-\$995,000		
	Estimate At Completion	\$86,476,184	0.0	00% 620 -\$8								-1.16% -\$995,000		
Indicators	Schedule Variance (Early)	-\$436,551	0.1			value	e and	Scrie	aule i	Repor	ung	-1.16%		
	Schedule Variance Percent (Early)	-2.52%	0.0	\$0 -\$1,3								-\$995,000 -1.16%		
	Cost Variance (Early)	SO		1.00	1.00%	1.00	 	-1.10%	0.99	0.99	0.99	0.99		
	Cost Variance Percent (Early)	0.00%	1	1.00	1.18	1.22	0.99	0.98	0.99	0.99	1.00	1.00		
	Spending Variance (Early)	\$436,551			E	arned Sched	dule Perforn	nance Measi	ırement			31-Jul-2014		
	Spending Variance Percent (Early)	2.52%		Metrics	S	cheduled St	art (Early)				2	1-Nov-2013		
	Variance At Completion	-\$995,000	83,791		S	cheduled Fi	nish (Early)				2	28-Nov-2015		
	Variance At Completion Percent	-1.16%	83,809				ration (Cal.	Days) (Early	<i>/</i>)			738		
	Cost Performance Index (Early)	1.00	83,791 83,881				t (Baseline)					1-Nov-2013		
	Schedule Performance Index (Early)	0.97					sh (Baseline					1-Dec-2015		
	Spending Rate Index (Early)	1.03	83,881				ation (Basel		vel (Enely)			741		
	To Complete Performance Index (BAC) (Early)	1.00	83,791 8-Nov-						iys) (carry)					
	To Complete Performance Index (EAC) (Early)	0.99					dule (Cal. Da					223		
	Schedule Conversion (Early)	-0.12	4 2013				(Cal. Days) (253		
Predictors	Independent Estimate At Completion (CPI) (Early)	\$85,481,184		Indicators	-		riance (Cal. I)			-30		
	Independent Estimate At Completion (0.8CPI + 0.2SPI) (Early)	\$85,829,092	1-Nov-		S	chedule Var	riance (Perce	ent) (Early)				-13.52%		
	Independent Estimate At Completion (CPI Average) (Early)	\$85,481,184	1-Dec-		S	chedule Per	formance In	dex (Early)				0.88		
	Independent Estimate At Completion (CPI * SPI) (Early)	\$87,256,736			To	o Complete	Schedule Pe	rformance I	ndex (PD) (E	arly)		1.06		
	Independent Estimate At Completion (SPI) (Early)	\$87,256,736			To	o Complete	Schedule Pe	rformance I	ndex (ED) (E	arly)		1.07		
	Independent Estimate At Completion (SPI Average) (Early)	\$86,377,429			V	ariance At (Completion	Cal. Days) (Early)			-100		
	Mathematical Estimate At Completion (Early)	\$85,481,184	-0	Predictors	; Ir	ndependent	Estimate At	Completion	(Cal. Days)	(Early)		841		
	Independent Estimate At Completion (Date) (Early)	10-Dec-2015			\vdash		Estimate At				1	0-Mar-2016		
	Variance At Completion (Cal. Days) (Early)	VAC(t)(E)			\vdash		Estimate At					94,754,480		
Predictors	Independent Estimate At Completion (Cal. Days) (Early)	IEAC1(Days)(E)			-		Estimate At				_	87,154,875		
	Independent Estimate At Completion (Date) (Early) Independent Estimate At Completion (SPI(t)) (Early)	IEAC1(t)(Date)(E) IEAC1(t)(E)	1-Dec- \$83,881		-						-			
	Independent Estimate At Completion (0.8CPI + 0.2SPI(t)) (Early)	IEAC2(t)(E)	\$83,809		\vdash		Estimate At					91,718,403		
	Independent Estimate At Completion (SPI(t) Average) (Early) Independent Estimate At Completion (CPI * SPI(t)) (Early)	IEAC3(t)(E) IEAC4(t)(E)	\$83,881	7/1 / 58/1 51			Estimate At				\$86,472,722	94,754,480		



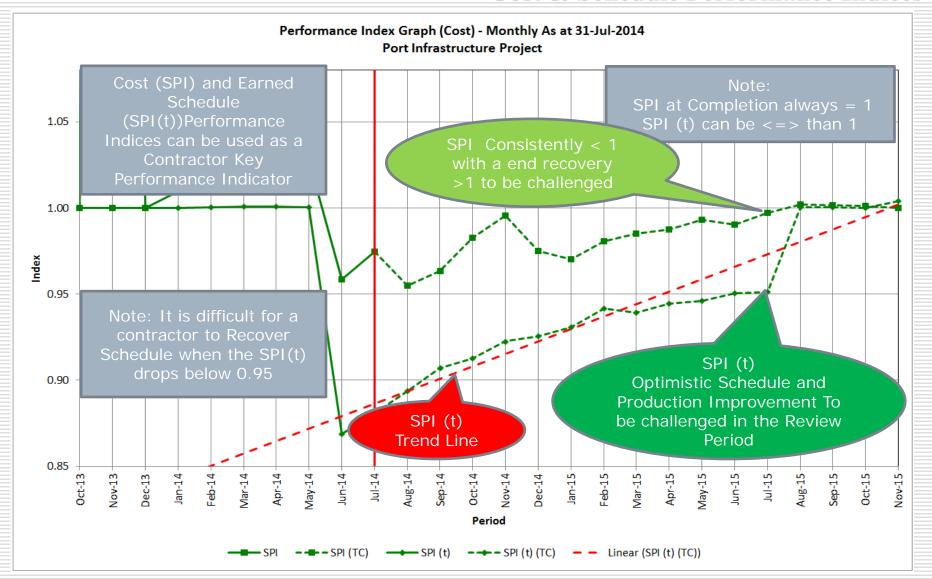
Combined Histogram S-Curve Metrics



Cost & Schedule Variance Indicators



Cost & Schedule Performance Indices



Project Status Report – Using Cost Management Reports (Mining Industry)

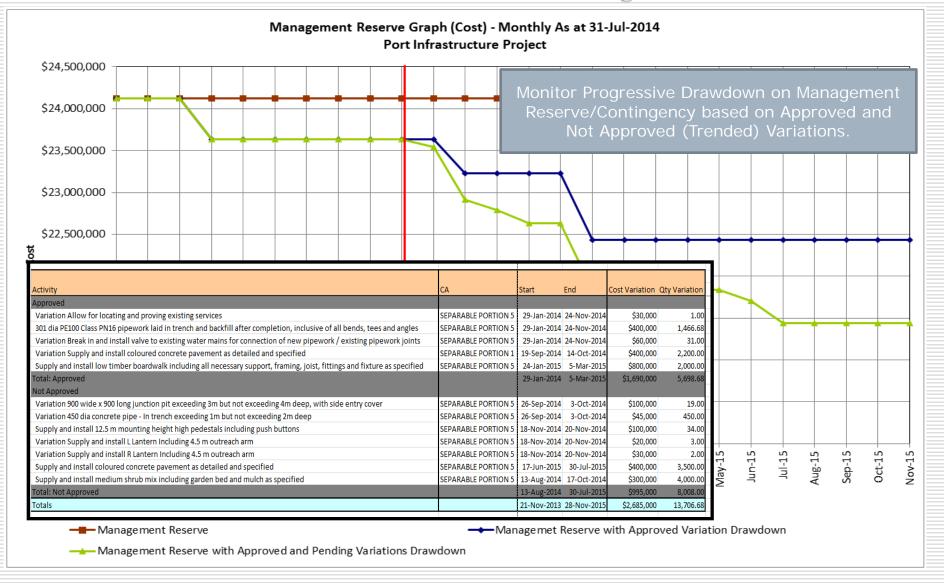
Cost Engineering Progress
Reports Representing Metrics
and Indicators

			Cumulative	Report	Cumulative Report Period Cost Indicators						
Activity	Start	End	EV	PV	SV(E)	SPI	EV%	PV%	SPV%		
ALL SEPARABLE PORTIONS	21-Nov-2013	28-Nov-2015	\$200,060	\$202,755	-\$2,695	0.99	27.02%	27.38%	1.339		
CONSTRUCTION ZONE C8	21-Nov-2013	21-Aug-2015	\$1,750,872	\$1,750,872	\$0	1.00	23.04%	23.04%	0.009		
ON COSTS	21-Nov-2013	2-Jul-2014	\$1,382,832	\$1,382,832	\$0	1.00	100.00%	100.00%	0.009		
SEPARABLE PORTION 1	21-Nov-2013	28-Nov-2015	\$1,689,408	\$2,426,651	-\$737,243	0.70	24.95%	35.84%	30.389		
SEPARABLE PORTION 2	29-Jan-2014	19-Dec-2014	\$434,675	\$420,107	\$14,568	1.03	65.06%	62.88%	-3.479		
SEPARABLE PORTION 3	4-Feb-2014	28-Nov-2015	\$37,644	\$37,644	\$0	1.00	0.24%	0.24%	0.009		
SEPARABLE PORTION 4	29-Apr-2015	17-Jul-2015	\$0	\$0	\$0	1.00	0.00%	0.00%	0.00%		
SEPARABLE PORTION 5	29-Jan-2014	28-Nov-2015	\$11,373,919	\$11,085,098	\$288,820	1.03	21.83%	21.27%	-2.61%		
Totals	21-Nov-2013	28-Nov-2015	\$16,869,409	\$17,305,960	-\$436,551	0.97	19.73%	20.25%	2.529		

Project Status Report – Using Contract Performance Report - Format 2 (Government)

						CONTRA	OT DEDE OD		- prpop			CODIES FO									
-						CONTRA					TIONAL CATE										
_	CONTRACTOR:		Constructions Pty Itd						PE/NUN			AM NAME/N		SIGNATUR						REPORT P	
L	ocation:	Melb	ourne Australia				Fixed Pr					SUP-2013-06		TITLE: Prog	•					1-Jul-20	
	DEVELOPMENT [X]		PRODUCTION [Co	nstruction F	roject]		Rates	Variat	ion Opti	ons				DATE: 15-	Aug-20	14				31-Jul-2	2014
			PROJECT BUDGET		EST. COST	OF AUTH.U	NPRICED	TARG	ET PROF	IT/FEE	CONTRACT	(TARGET)	ESTIMATE	D PRICE	SHAR	E RATIO	CONTR	ACT CEILING	ESTIMATED	CONTRACT	CEILING
	QUANTITY					WORK					PR	CE									
	0.00		\$107,912,093			\$0			\$0		\$107,9	12,093	\$86,476	5,184	0	:100	\$10	9,019,350		NA	
=[PERIOD					CUM	ULATIVE TO R	EPORT PER	RIOD				AT COMPL	ETION	
=									ANCE						VARI	ANCE					
=	ITEM	WBS	CA	PV	EV(E)	AC(E)	SV(E)	CV(E)	SV%(E)	CV%(E)	PV	EV(E)	AC(E)	SV(E)	CV(E)	SV%(E)	CV%(E)	BAC	EAC	VAC	VAC%
	(1)	(1a)	(1b)	(2)	(3)	(4)	(5)	(6)	(5a)	(6a)	(7)	(8)	(9)	(10)	(11)	(10a)	(11a)	(12)	(13)	(14)	(14a)
=[N/A	ALL SEPARABLE PORTIONS	\$54,804	\$64,745	\$64,745	\$9,940	\$0	18.14%	0.00%	\$202,755	\$200,060	\$200,060	-\$2,695	\$0	-1.33%	0.00%	\$740,403	\$740,403	\$0	0.00%
		N/A	CONSTRUCTION ZONE C8	\$15,633	\$15,633	\$15,633	\$0	\$0	0.00%	0.00%	\$1,750,872	\$1,750,872	\$1,750,872	\$0	\$0	0.00%	0.00%	\$7,599,905	\$7,599,905	\$0	0.00%
		N/A	ON COSTS	\$12,347	\$12,347	\$12,347	\$0	\$0	0.00%	0.00%	\$1,382,832	\$1,382,832	\$1,382,832	\$0	\$0	0.00%	0.00%	\$1,382,832	\$1,382,832	\$0	0.00%
		N/A	SEPARABLE PORTION 1	\$1,063,992	\$1,286,248	\$1,286,248	\$222,256	\$0	20.89%	0.00%	\$2,426,651	\$1,689,408	\$1,689,408	-\$737,243	\$0	-30.38%	0.00%	\$6,770,588	\$6,770,588	\$0	0.00%
		N/A	SEPARABLE PORTION 2	\$54,149	\$56,604	\$56,604	\$2,454	\$0	4.53%	0.00%	\$420,107	\$434,675	\$434,675	\$14,568	\$0	3.47%	0.00%	\$668,147	\$668,147	\$0	0.00%
		N/A	SEPARABLE PORTION 3	\$0	\$0	\$0	\$0	\$0	0.00%	0.00%	\$37,644	\$37,644	\$37,644	\$0	\$0	0.00%	0.00%	\$15,698,764	\$15,698,764	\$0	0.00%
		N/A	SEPARABLE PORTION 4	\$0	\$0	\$0	\$0	\$0	0.00%	0.00%	\$0	\$0	\$0	\$0	\$0	0.00%	0.00%	\$509,154	\$509,154	\$0	0.00%
		N/A	SEPARABLE PORTION 5	\$2,343,800	\$2,243,590	\$2,243,590	-\$100,211	\$0	-4.28%	0.00%	\$11,085,098	\$11,373,919	\$11,373,919	\$288,820	\$0	2.61%	0.00%	\$52,111,390	\$53,106,390	-\$995,000	-1.91%
T	OTAL PMB			\$3,544,726	\$3,679,166	\$3,679,166	\$134,440	\$0	3.79%	0.00%	\$17,305,960	\$16,869,409	\$16,869,409	-\$436,551	\$0	-2.52%	0.00%	\$85,481,184	\$86,476,184	-\$995,000	-1.16%
=[OVERHEAD						\$0	\$0	0.00%	0.00%				\$0	\$0	0.00%	0.00%	\$0	\$0	\$0	0.00%
=[OST OF MONEY						\$0	\$0	0.00%	0.00%				\$0	\$0	0.00%	0.00%	\$0	\$0	\$0	0.00%
(GENERAL ADMINISTRATIVE						\$0	\$0	0.00%	0.00%				\$0	\$0	0.00%	0.00%	\$0	\$0	\$0	0.00%
=[INDISTRIBUTED BUDGET																	\$22,430,909	\$0	\$22,430,909	100.00%
s	UBTOTAL			\$3,544,726	\$3,679,166	\$3,679,166	\$134,440	\$0	3.79%	0.00%	\$17,305,960	\$16,869,409	\$16,869,409	-\$436,551	\$0	-2.52%	0.00%	\$107,912,093	\$86,476,184	\$21,435,909	19.86%
<u> </u>	MANAGEMENT RESERVE																	\$0	\$0	\$0	0.00%
T	OTAL			\$3,544,726	\$3,679,166	\$3,679,166	\$134,440	\$0	3.79%	0.00%	\$17,305,960	\$16,869,409	\$16,869,409	-\$436,551	\$0	-2.52%	0.00%	\$107,912,093	\$86,476,184	\$21,435,909	19.86%

Variations & Management Reserve Drawdown



Contract Administration – Representative Schedule Reports

0

0

2

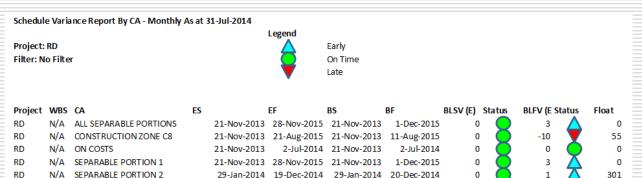
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-7

Schedule Tracking By Separable Portions



29-Jan-2014 20-Dec-2014

1-Dec-2015

10-Jul-2015

1-Dec-2015

4-Feb-2014

1-May-2015

29-Jan-2014

29-Jan-2014 19-Dec-2014

4-Feb-2014 28-Nov-2015

29-Apr-2015 17-Jul-2015

29-Jan-2014 28-Nov-2015

RD

RD

RD

RD

SEPARABLE PORTION 2

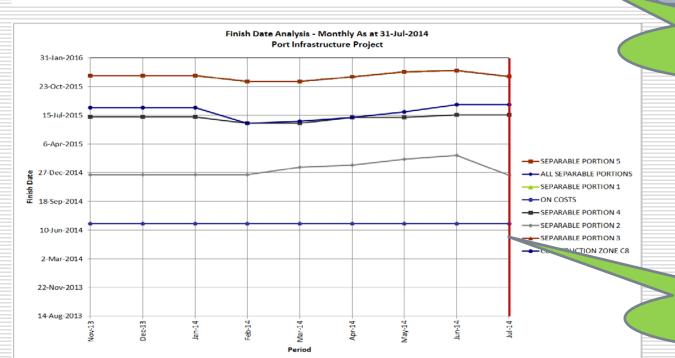
SEPARABLE PORTION 3

SEPARABLE PORTION 4

SEPARABLE PORTION 5

CA Level = Separable Portions, facilitates: Schedule Variance and Report Period

Tracking system)



Schedule Variance **Portions**

Schedule Variance Tracking by Finish Date **Analysis**







Project : RD Certificate of Payment Certificate Number : 6

Certificate Type: BAC

Certificate CA: All Report Period Start: 1-Jul-2014 Report Period Finish: 31-Jul-2014 Authority Undertaking The Work:

1. CONTRACT SUM AS AT END OF THIS REPORTING PERIOD \$85,481,184 2. CUMULATIVE TOTAL EARNED VALUE AT END OF THIS REPORT PERIOD \$16,869,409 3. RETAINENCE AS % APPLIED TO EARNED VALUE AT END OF THIS REPORT PERIOD 0.00% 4. RETAINANCE FOR EARNED VALUE AT END OF THIS REPORT PERIOD 5. TOTAL EARNED VALUE LESS RETAINANCE AT END OF THIS PERIOD \$16,869,409 6. CUMULATIVE TOTAL EARNED VALUE AT END OF LAST REPORT PERIOD \$13,383,582 7. RETAINENCE AS % APPLIED TO EARNED VALUE AT END OF LAST REPORT PERIOD 0.00% 8. RETAINANCE FOR EARNED VALUE AT END OF LAST REPORT PERIOD 9. TOTAL EARNED VALUE LESS RETAINANCE AT END OF LAST PERIOD \$13,383,582 10. CURRENT PAYMENT DUE WITHOUT ADJUSTMENTS \$3,485,827 \$68.611.774 11. BALANCE TO FINISH PLUS RETAINANCE WITHOUT ADJUSTMENTS 12. AMOUNT CERTIFIED WITHOUT ADJUSTMENTS \$3,485,827 13. ADJUSTMENTS THIS PERIOD Ś0 14. ADJUSTMENTS CARRIED FORWARD FROM LAST PERIOD \$0 \$0 15. TOTAL ADJUSTMENTS THIS PERIOD \$0 16. TOTAL ADJUSTMENTS CARRIED FORWARD TO NEXT PERIOD 17. CURRENT PAYMENT DUE \$3,485,827 18. AMOUNT CERTIFIED \$3,485,827

Certificate of Payment

Streamline the whole of the Payment Process with Payment Certification, in sync with Performance Measurement and Reporting.

			This Cer	tificate		Previous Certificate							
					Percent				Percent				
CA	OBS	EV	BTC	BAC	Complete	EV	BTC	BAC	Complete				
ALL SEPARABLE PORTIONS		\$200,060	\$540,343	\$740,403	27.02%	\$130,756	\$609,647	\$740,403	17.66%				
CONSTRUCTION ZONE C8		\$1,750,872	\$5,849,033	\$7,599,905	23.04%	\$1,733,363	\$5,866,542	\$7,599,905	22.81%				
ON COSTS		\$1,382,832	\$0	\$1,382,832	100.00%	\$1,369,004	\$13,828	\$1,382,832	99.00%				
SEPARABLE PORTION 1		\$1,689,408	\$5,081,180	\$6,770,588	24.95%	\$371,431	\$6,399,158	\$6,770,588	5.49%				
SEPARABLE PORTION 2		\$434,675	\$233,471	\$668,147	65.06%	\$343,565	\$324,582	\$668,147	51.42%				
SEPARABLE PORTION 3		\$37,644	\$15,661,120	\$15,698,764	0.24%	\$37,644	\$15,661,120	\$15,698,764	0.24%				
SEPARABLE PORTION 4		\$0	\$509,154	\$509,154	0.00%	\$0	\$509,154	\$509,154	0.00%				
SEPARABLE PORTION 5		\$11,373,919	\$40,737,472	\$52,111,390	21.83%	\$9,397,820	\$42,713,570	\$52,111,390	18.03%				

Certificate of Payment Summary							
Certificate Number		1	2	3	4	5	6
Certificate Type		BAC	BAC	BAC	BAC	BAC	BAC
Certificate CA		All	All	All	All	All	All
Certificate Period Start		1-Nov-13	1-Mar-14	1-Apr-14	1-May-14	1-Jun-14	1-Jul-14
Certificate Period End	Total	28-Feb-14	31-Mar-14	30-Apr-14	31-May-14	30-Jun-14	31-Jul-14
1. CONTRACT SUM AS AT END OF THIS REPORTING PERIOD		\$83,791,184	\$84,281,184	\$84,281,184	\$84,281,184	\$85,481,184	\$85,481,184
2. CUMULATIVE TOTAL EARNED VALUE AT END OF THIS REPORT PERIOD	\$16,869,409	\$4,859,412	\$6,574,215	\$8,269,505	\$10,993,185	\$13,383,582	\$16,869,409
3. RETAINENCE AS % APPLIED TO EARNED VALUE AT END OF THIS REPORT PERIOD		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
4. RETAINANCE FOR EARNED VALUE AT END OF THIS REPORT PERIOD		\$0	\$0	\$0	\$0	\$0	\$0
5. TOTAL EARNED VALUE LESS RETAINANCE AT END OF THIS PERIOD	\$16,869,409	\$4,859,412	\$6,574,215	\$8,269,505	\$10,993,185	\$13,383,582	\$16,869,409
6. CUMULATIVE TOTAL EARNED VALUE AT END OF LAST REPORT PERIOD		\$0	\$4,859,412	\$6,574,215	\$8,269,505	\$10,993,185	\$13,383,582
7. RETAINENCE AS % APPLIED TO EARNED VALUE AT END OF LAST REPORT PERIOD		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
8. RETAINANCE FOR EARNED VALUE AT END OF LAST REPORT PERIOD		\$0	\$0	\$0	\$0	\$0	\$0
9. TOTAL EARNED VALUE LESS RETAINANCE AT END OF LAST PERIOD		\$0	\$4,859,412	\$6,574,215	\$8,269,505	\$10,993,185	\$13,383,582
10. CURRENT PAYMENT DUE WITHOUT ADJUSTMENTS	\$16,869,409	\$4,859,412	\$1,714,803	\$1,695,291	\$2,723,679	\$2,390,397	\$3,485,827
11. BALANCE TO FINISH PLUS RETAINANCE WITHOUT ADJUSTMENTS		\$78,931,772	\$77,706,969	\$76,011,678	\$73,287,999	\$72,097,602	\$68,611,774
12. AMOUNT CERTIFIED WITHOUT ADJUSTMENTS	\$16,869,409	\$4,859,412	\$1,714,803	\$1,695,291	\$2,723,679	\$2,390,397	\$3,485,827
13. ADJUSTMENTS THIS PERIOD	\$0	\$0	\$0	\$0	\$0	\$0	\$0
14. ADJUSTMENTS CARRIED FORWARD FROM LAST PERIOD		\$0	\$0	\$0	\$0	\$0	\$0
15. TOTAL ADJUSTMENTS THIS PERIOD		\$0	\$0	\$0	\$0	\$0	\$0
16. TOTAL ADJUSTMENTS CARRIED FORWARD TO NEXT PERIOD		\$0	\$0	\$0	\$0	\$0	\$0
17. CURRENT PAYMENT DUE	\$16,869,409	\$4,859,412	\$1,714,803	\$1,695,291	\$2,723,679	\$2,390,397	\$3,485,827
18. AMOUNT CERTIFIED	\$16,869,409	\$4,859,412	\$1,714,803	\$1,695,291	\$2,723,679	\$2,390,397	\$3,485,827

Agree with the Contractor on the Price distribution against the Level 4 activities and then automate the claims and claims approval process.

Schedule Update and Physical %C Complete Update within EVENGINE.

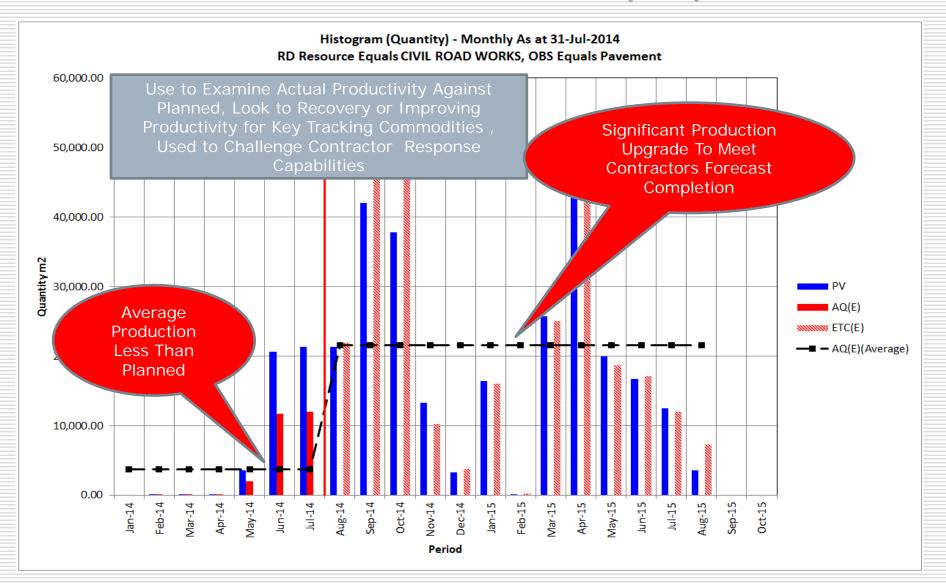
Complete Payments Record





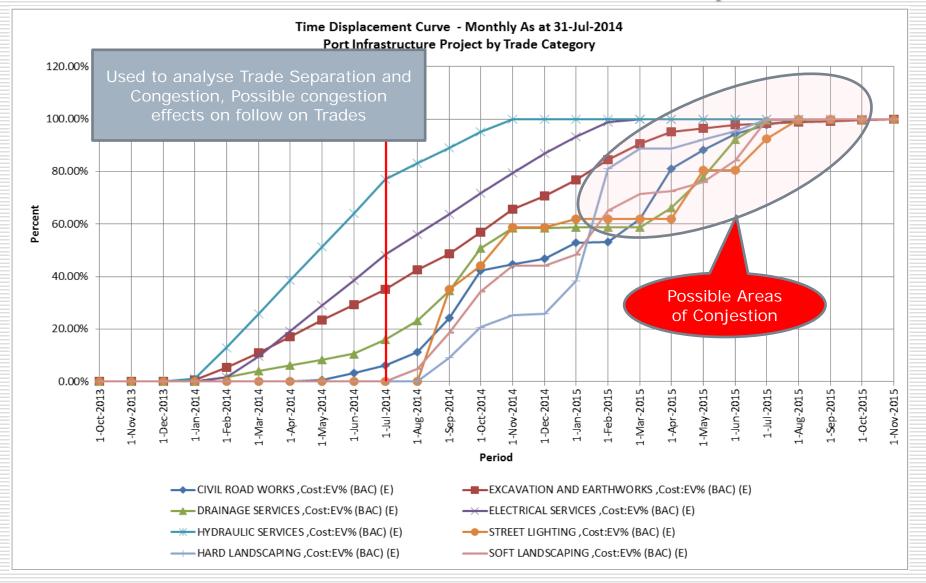
Contract Administration – Representative Productivity Reports

Productivity Analysis – Material Metrics

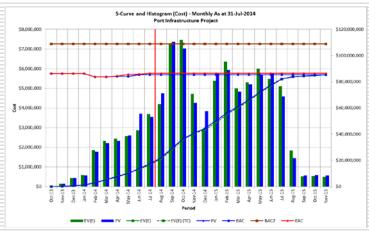


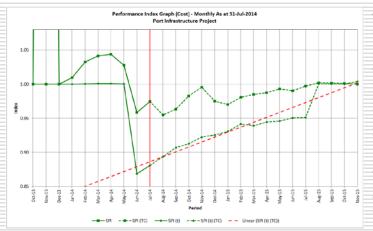
Contract Administration – Representative Productivity Reports

Trade Based Time Displacement – Metrics



Consolidate Reports to a Single Usable Management Dash Board



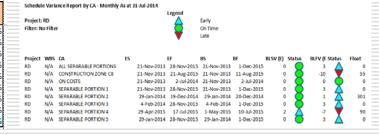


The contract works on analysis of the Separable Portions is marginally behind schedule (-10 calendar days) with delays mainly due to ground conditions in construction Zone 8 and (-7 calendar days) and delay in Separable Portion 4.

Acceleration measures are underway to lift Production and bring the schedule back on track within the Next report period. Overall Forecast Completion remains 1-Dec-2015.

Acceleration measures include additional dewatering pumps, carry haul scrapers, additional dozers, vibrating rollers and dump trucks lifting productivity form 4,000 mx2 per day to 20,000 mx2 per day.

		Cumulative Report				Cumulative Report Period Cost Indicators						
Activity	Start	End	EV	PV	SV(E)	SPI	EV%	PV%	SPV%			
ALL SEPARABLE PORTIONS	21-Nov-2013	28-Nov-2015	\$200,060	\$202,755	-\$2,695	0.99	27.02%	27.38%	1.33%			
CONSTRUCTION ZONE C8	21-Nov-2013	21-Aug-2015	\$1,750,872	\$1,750,872	\$0	1.00	23.04%	23.04%	0.00%			
ON COSTS	21-Nov-2013	2-Jul-2014	\$1,382,832	\$1,382,832	\$0	1.00	100.00%	100.00%	0.00%			
SEPARABLE PORTION 1	21-Nov-2013	28-Nov-2015	\$1,689,408	\$2,426,651	-\$737,243	0.70	24.95%	35.84%	30.38%			
SEPARABLE PORTION 2	29-Jan-2014	19-Dec-2014	\$434,675	\$420,107	\$14,568	1.03	65.06%	62.88%	-3.47%			
SEPARABLE PORTION 3	4-Feb-2014	28-Nov-2015	\$37,644	\$37,644	\$0	1.00	0.24%	0.24%	0.00%			
SEPARABLE PORTION 4	29-Apr-2015	17-Jul-2015	\$0	\$0	\$0	1.00	0.00%	0.00%	0.00%			
SEPARABLE PORTION 5	29-Jan-2014	28-Nov-2015	\$11,373,919	\$11,085,098	\$288,820	1.03	21.83%	21.27%	-2.61%			
Totals	21-Nov-2013	28-Nov-2015	\$16,869,409	\$17,305,960	-\$436,551	0.97	19.73%	20.25%	2.52%			



Activity	CA	Start	End	Cost Variation	Qty Variation
Approved					
Variation Allow for locating and proving existing services	SEPARABLE PORTION 5	29-Jan-2014	24-Nov-2014	\$30,000	1.00
301 dia PE100 Class PN16 pipework laid in trench and backfill after completion, inclusive of all bends, tees and angles	SEPARABLE PORTION 5	29-Jan-2014	24-Nov-2014	\$400,000	1,466.68
Variation Break in and install valve to existing water mains for connection of new pipework / existing pipework joints	SEPARABLE PORTION 5	29-Jan-2014	24-Nov-2014	\$60,000	31.00
Variation Supply and install coloured concrete pavement as detailed and specified	SEPARABLE PORTION 1	19-Sep-2014	14-Oct-2014	\$400,000	2,200.00
Supply and install low timber boardwalk including all necessary support, framing, joist, fittings and fixture as specified	SEPARABLE PORTION 5	24-Jan-2015	5-Mar-2015	\$800,000	2,000.00
Total: Approved		29-Jan-2014	5-Mar-2015	\$1,690,000	5,698.68
Not Approved					
Variation 900 wide x 900 long junction pit exceeding 3m but not exceeding 4m deep, with side entry cover	SEPARABLE PORTION 5	26-Sep-2014	3-Oct-2014	\$100,000	19.00
Variation 450 dia concrete pipe - In trench exceeding 1m but not exceeding 2m deep	SEPARABLE PORTION 5	26-Sep-2014	3-Oct-2014	\$45,000	450.00
Supply and install 12.5 m mounting height high pedestals including push buttons	SEPARABLE PORTION 5	18-Nov-2014	20-Nov-2014	\$100,000	34.00
Variation Supply and install L Lantern Including 4.5 m outreach arm	SEPARABLE PORTION 5	18-Nov-2014	20-Nov-2014	\$20,000	3.00
Variation Supply and install R Lantern Including 4.5 m outreach arm	SEPARABLE PORTION 5	18-Nov-2014	20-Nov-2014	\$30,000	2.00
Supply and install coloured concrete pavement as detailed and specified	SEPARABLE PORTION 5	17-Jun-2015	30-Jul-2015	\$400,000	3,500.00
Supply and install medium shrub mix including garden bed and mulch as specified	SEPARABLE PORTION 5	13-Aug-2014	17-Oct-2014	\$300,000	4,000.00
Total: Not Approved		13-Aug-2014	30-Jul-2015	\$995,000	8,008.00
Totals		21-Nov-2013	28-Nov-2015	\$2,685,000	13,706.68



Variations

Rigorous control is being exercised to monitor contractor scope creep and variations attributable to out of contract works. Current Outstanding variations amount to \$995,000 related to must design changes to accommodate operational requirements. A study is initiated to look at expected cost trends based on firming up provisional sums amounting to \$10,000,000 of work.

Case Histories



Civil Construction Works – Production Analysis of Key Trade Elements (Commodities)



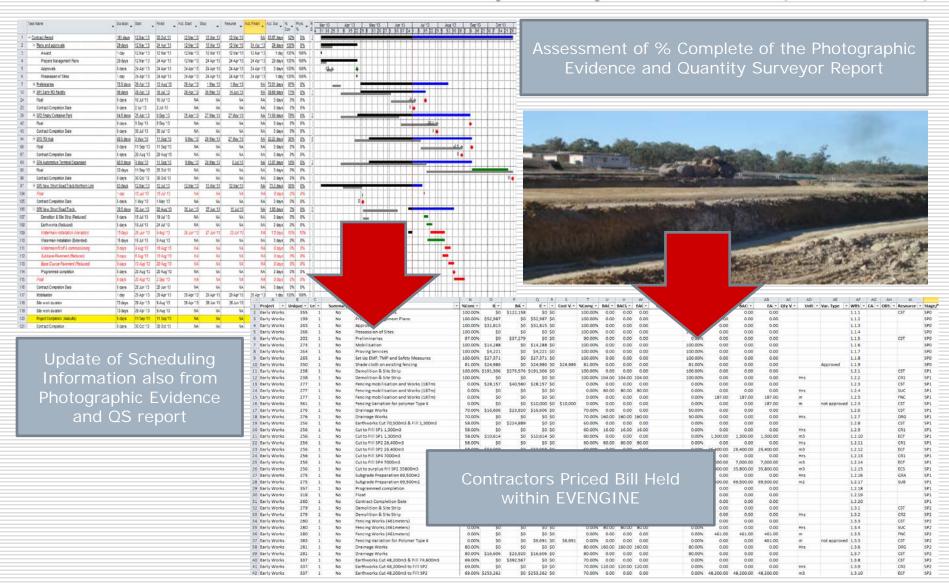




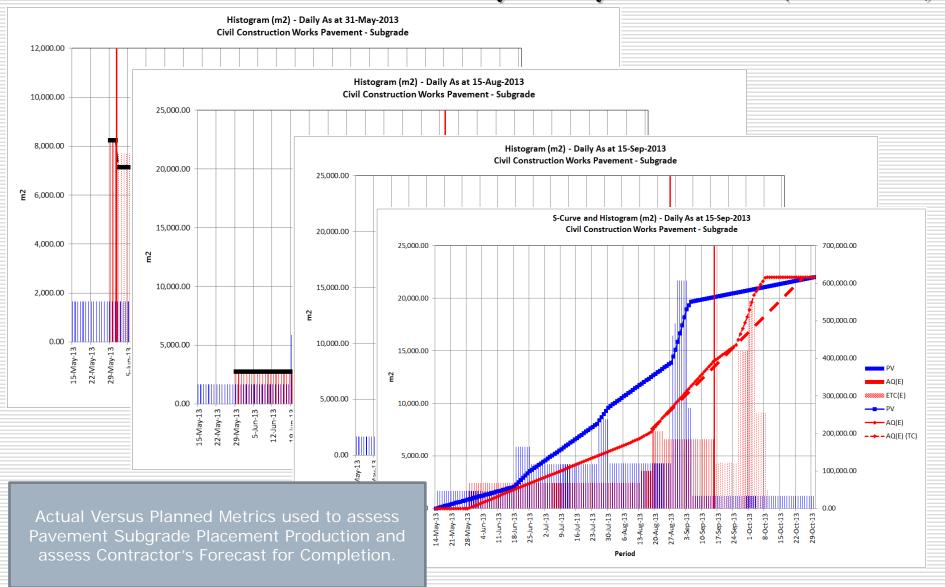




Civil Construction Works – Production Analysis of Key Trade Elements (Commodities)



Civil Construction Works – Production Analysis of Key Trade Elements (Commodities)



Civil Construction Works – Dash Board Example (P1)



EARLY WORKS CONTRACT – CONTRACTOR CONSTRUCTION PERFORMANCE ANALYSIS

PV× EV%

Stage/Phase	Description	BAC	EAC	BAC Vgt	EAC Vgt	P¥%	E¥%	%AC(BAC)
ocagerr nase	Description	BAC	EAC	BAC Wgt	EAC TO	F 42	E 77.	ANCIBACI
SPO	Preliminaries	\$155,668	\$155,668	4.32%	4.29%	100.00%	36.35%	96.95%
SP1	Separable portion 1	\$392,187	\$402,187	10.89%	11.09%	77.71%	59.12%	59.12%
SP2	Separable portion 2	\$600,588	\$607,279	16.68%	16.74%	54.74%	86.55%	86.55%
SP3	Separable portion 3	\$587,262	\$ 587,262	16.31%	16.19%	58.59%	23.85%	23.85%
SP4	Separable portion 4	\$454,078	\$454,078	12.61%	12.52%	0.00%	13.24%	13.24%
\$P5	Separable portion 5	\$197,375	\$208,169	5.48%	5.74%	100.00%	3.29%	6.58%
SP6	Separable portion 6	\$305,019	\$305,019	8,47%	8,41%	32.39%	0.00%	0.00%
SP7	Provisional sum items	\$907,973	\$907,973	25.22%	25.03%	34.66%	11.10%	11.10%
Project Totals		\$3,600,150	\$3,627,635			48.45%	33.61%	33.79%

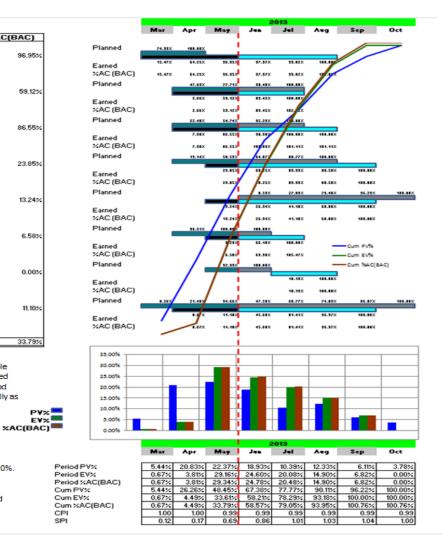




Work remains significantly behind that with possible additional delay due to weather to date and expected inclement weather during the remaining June period and the months of July and August where statistically as much as 10 days per calendar moths can be lost.

A comparison between the Planned Value (PV%) and Earned Value (%EV) curves to completion forecasts a contractor recovery by mid-July with a completion of all works during September. At the present production rate it is unlikely this will be achieved with the Contract completion date of October 2013 more likely.

A review of the forecast monthly production rate of over 20% is an ambitious target versus the planned average 15% to 20%. A recovery strategy should be initiated for all works scheduled for a staged handover to minimize disruption to the commencement of the main redevelopment works. Additional plant for recovery is an option but expensive to the contractor given the expected standby time due to weather. Any acceleration measure as an option should be considered during the months of August and September where weather effects could be reduced. The CPI of 0.99 represents the processing of contractor variations and claims this is lagging behind that expected.



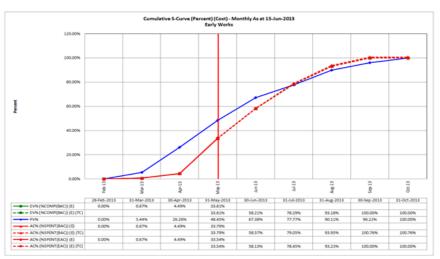


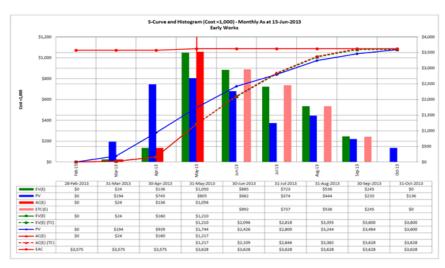


Civil Construction Works – Dash Board Example (P2)



EARLY WORKS CONTRACT - CONTRACTOR CONSTRUCTION PERFORMANCE ANALYSIS





				At Complet	At Completion Cost At Completion Co			Cumulative	Cumulative Report Period Cost Indicators										
												Mgmt Res.							
Project	Activity	Stage	Start	End	BAC	EAC	VAC	VAC%	EV(E)	PV	AC(E)	Remaining	SV(E)	CV(E)	SPI(E)	CPI(E)	EV%(E)	AC% (BAC)	PV%
Early Works	Preliminaries	SP0	12-Mar-2013	29-Aug-2013	\$155,668	\$155,668	\$0	0.00%	\$150,921	\$155,668	\$150,921	-\$24,986	-\$4,747	\$0	0.97	1.00	96.95%	96.95%	100.00%
Early Works	Separable portion 1	SP1	29-Apr-2013	31-Jul-2013	\$392,187	\$402,187	-\$10,000	-2.55%	\$231,861	\$304,787	\$231,861	\$0	-\$72,926	\$0	0.76	1.00	59.12%	59.12%	77.71%
Early Works	Separable portion 2	SP2	25-Apr-2013	1-Aug-2013	\$600,588	\$607,279	-\$6,691	-1.11%	\$519,831	\$328,774	\$519,831	\$0	\$191,057	\$0	1.58	1.00	86.55%	86.55%	54.74%
Early Works	Separable portion 3	SP3	9-May-2013	12-Sep-2013	\$587,262	\$587,262	\$0	0.00%	\$140,089	\$344,100	\$140,089	\$0	-\$204,011	\$0	0.41	1.00	23.85%	23.85%	58.59%
Early Works	Separable portion 4	SP4	9-May-2013	13-Sep-2013	\$454,078	\$454,078	\$0	0.00%	\$60,132	\$0	\$60,132	\$0	\$60,132	\$0	1.00	1.00	13.24%	13.24%	0.00%
Early Works	Separable portion 5	SP5	13-May-2013	16-Jul-2013	\$197,375	\$208,169	-\$10,794	-5.47%	\$6,489	\$197,375	\$12,978	-\$6,489	-\$190,886	-\$6,489	0.03	0.50	3.29%	6.58%	100.00%
Early Works	Separable portion 6	SP6	17-Jul-2013	26-Aug-2013	\$305,019	\$305,019	\$0	0.00%	\$0	\$98,802	\$0	\$0	-\$98,802	\$0	1.00	1.00	0.00%	0.00%	32.39%
Early Works	Provisional sum items	SP7	29-Apr-2013	16-Sep-2013	\$907,973	\$907,973	\$0	0.00%	\$100,765	\$314,735	\$100,765	\$0	-\$213,970	\$0	0.32	1.00	11.10%	11.10%	34.66%
	Management Reserve											\$1,924,836							
	Totals		12-Mar-2013	16-Sep-2013	\$3,600,150	\$3,627,635	-\$27,485	-0.76%	\$1,210,087	\$1,744,241	\$1,216,576	\$1,893,361	-\$534,153	-\$6,489	0.69	0.99	33.61%	33.79%	48.45%

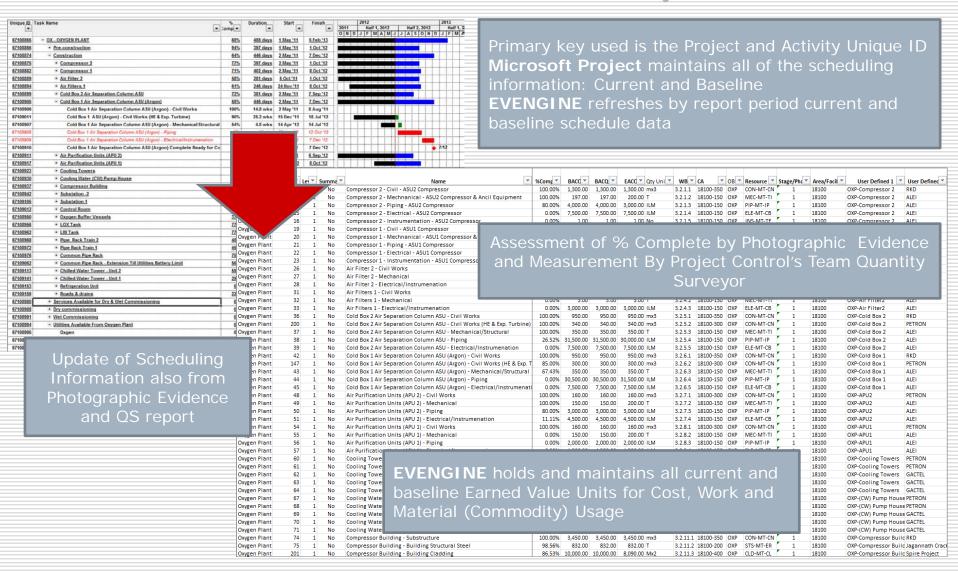
Activity	Stage	Start	End	Cost Variation
Approved				
Shade cloth on existing fencing	SP0	18-May-2013	29-Aug-2013	\$24,986
Total: Approved		18-May-2013	29-Aug-2013	\$24,986
Not Approved				
Fencing Variation for polymer Type K	SP1	16-Jul-2013	16-Jul-2013	\$10,000
Fencing Variation for Polymer Type K	SP2	11-Jun-2013	24-Jun-2013	\$6,691
Total: Not Approved		11-Jun-2013	16-Jul-2013	\$16,691
Totals		12-Mar-2013	16-Sep-2013	\$41,677

Stage/Phase	Task Description	ES	EF	BS	BF	BLSV (E)	Status	BLFV (E)	Status	Float
SP0	Preliminaries	12-Mar-2013	29-Aug-2013	12-Mar-2013	29-Apr-2013	0		-122		1
SP1	Separable portion 1	29-Apr-2013	31-Jul-2013	5-Apr-2013	2-Jul-2013	-24		-29		91
SP2	Separable portion 2	25-Apr-2013	1-Aug-2013	5-Apr-2013	30-Jul-2013	-20		-2		90
SP3	Separable portion 3	9-May-2013	12-Sep-2013	22-Apr-2013	29-Aug-2013	-17		-14		48
SP4	Separable portion 4	9-May-2013	13-Sep-2013	24-Jun-2013	30-Oct-2013	46		47	Δ	3
SP5	Separable portion 5	13-May-2013	16-Jul-2013	12-Apr-2013	6-Jun-2013	-31		-40		-47
SP6	Separable portion 6	17-Jul-2013	26-Aug-2013	2-May-2013	25-Jun-2013	-76		-62		-75
SP7	Provisional sum items	29-Apr-2013	16-Sep-2013	12-Mar-2013	30-Oct-2013	-48		44	\wedge	44

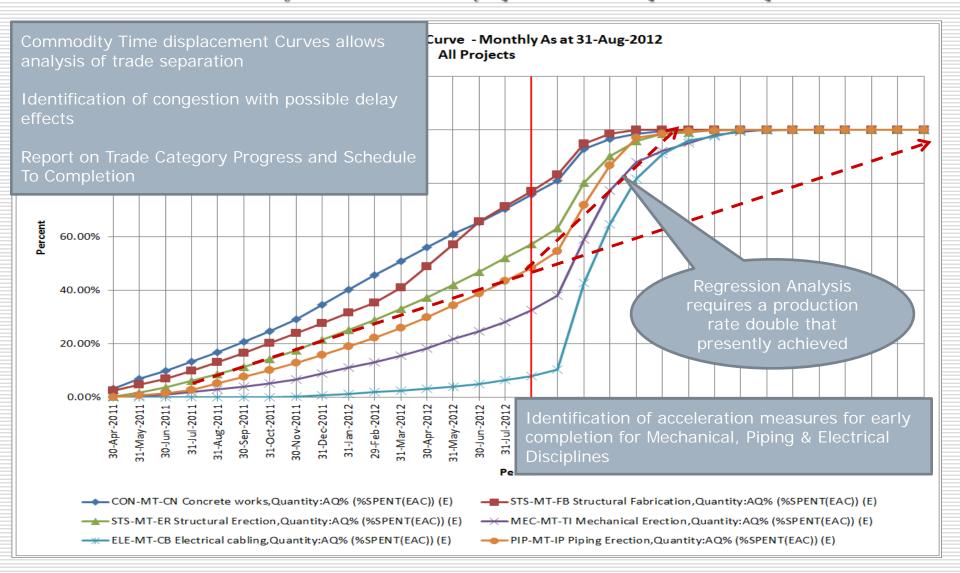
Heavy Industrial Project = 1.5 MTA India



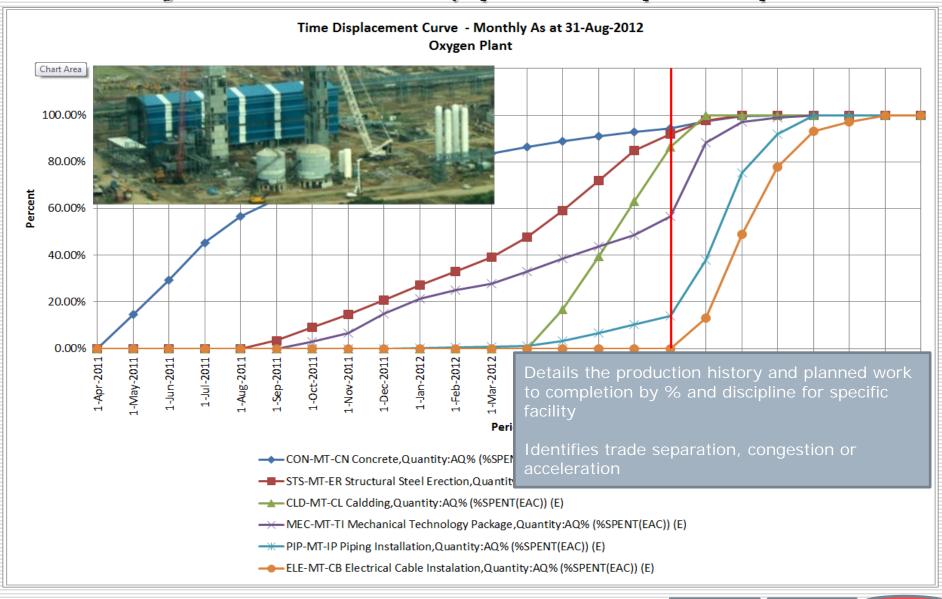
The Master Schedule > Project Control Software Link



Project Wide Commodity Specific Time Displacement Specific % S-Curves



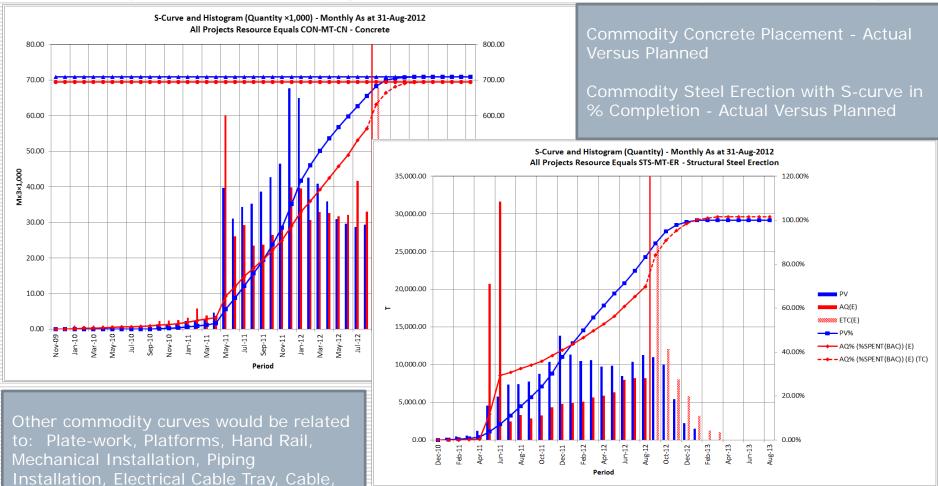
Using EVENGINE Filters for Facility Specific – Time Displacement Specific % S-Curves





Terminations, Instrument Installation

Project Wide Commodity Specific - Concrete & Steel Productivity S-Curves & Histograms



Used to assess period performance and feasibility of production rates to completion



	-t-i Dt - DAC/	0	Non-selele non-	-+ 24				
	etrics Report - BAC (· IVIONTHIY AS	at 31-Aug-2012				
	oject: Oxygen Plant							
Fil	ter: No Filter							
					Resource			
		CON-MT-	ELE-MT-CB -	INS-MT-TF -	MEC-MT-TI -	PIP-MT-IP -	STS-MT-ER -	CLD-MT-CL -
		CN -	Electrical	Instrumenation	Mechanical	Piping	Structural	Caldding
		Concrete	Cable		Technology	Installation	Steel	
			Instalation		Package		Erection	
Г	AGRIGOLD	1,950.00						
	ALEI		65,000.00	100.00	2,050.00	106,000.00	260.00	
7	GACTEL		12,000.00		70.00	14,000.00		
efined	Jagannath Cracker						1,152.00	
Defi	LP ENGG.				70.00			
Se	Petron	8,080.00						
š	RKD	7,950.00						
	Spire Project							10,000.00
	TBA		26,001.00		2.00			
	Total	17,980.00	103,001.00	100.00	2,192.00	120,000.00	1,412.00	10,000.00
	Total	mx3	LM	No	T	IN-LM	Т	Mx2

Facility Specific – Production Reports

Contractor allocation of budgeted work for key commodity groupings

Time phased Actual and Forecast to Completion Quantities against baseline or target period quantities for commodity based contracts

Data is used to set and track period actuals against targets.

																				_
Performance	e Repo	ort Detail	ed Period by User [Defi	ned 2 (Quantit	y) -	Monthly As a	t 31-Au	g-2012											
Using BAC2 a	as BAC	:																		E
Project: Oxy	gen Pl	lant																		E
Filter: No Fil	ter																			E
Project	WBS	Activity	User Defined 2		Start		End	Field	To Status	To Complete	Total	31-Aug-2012	30-Sep-2012	31-Oct-2012	30-Nov-2012	31-Dec-2012	31-Jan-2013	28-Feb-2013	31-Mar-2013	Ē
All Projects	N/A	_	AGRIGOLD	BS	2-May-2011	BF	24-Jul-2012	PV	1,950.00	0.00	1,950.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	T
				ES	2-May-2011	EF	9-Nov-2012	AQ(E)	2,450.00	220.00	2,670.00	0.00	0.00	143.85	76.15	0.00	0.00	0.00	0.00	E
All Projects	N/A		ALEI	BS	10-Oct-2011	BF	4-Sep-2012	PV	173,246.78	65.22	173,312.00	2,601.22	65.22	0.00	0.00	0.00	0.00	0.00	0.00	Ē
				ES	7-Aug-2011	EF	21-Feb-2013	AQ(E)	17,651.00	151,791.00	169,442.00	4,450.57	30,349.73	57,814.89	35,770.87	20,891.22	4,151.79	2,812.50	0.00	E
All Projects	N/A		GACTEL	BS	4-Dec-2011	BF	16-Jul-2012	PV	26,070.00	0.00	26,070.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	E
				ES	7-Sep-2012	EF	1-Jan-2013	AQ(E)	0.00	26,200.00	26,200.00	0.00	1,573.56	10,437.78	9,534.38	4,568.57	85.71	0.00	0.00	E
All Projects	N/A		Jagannath Cracker	BS	12-Sep-2011	BF	26-Jun-2012	PV	1,152.00	0.00	1,152.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
				ES	12-Sep-2011	EF	20-Aug-2012	AQ(E)	1,152.00	0.00	1,152.00	86.81	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
All Projects	N/A		LP ENGG.	BS	4-Dec-2011	BF	19-Apr-2012	PV	70.00	0.00	70.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	E
				ES	14-Apr-2012	EF	14-Jul-2012	AQ(E)	70.00	0.00	70.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
All Projects	N/A		Petron	BS	2-May-2011	BF	18-Jun-2012	PV	8,080.00	0.00	8,080.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
				ES	2-May-2011	EF	23-Oct-2012	AQ(E)	7,546.00	834.00	8,380.00	286.27	597.24	236.76	0.00	0.00	0.00	0.00	0.00	E
All Projects	N/A		RKD	BS	2-May-2011	BF	24-Dec-2011	PV	7,950.00	0.00	7,950.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
				ES	2-May-2011	EF	24-Dec-2011	AQ(E)	7,950.00	0.00	7,950.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
All Projects	N/A		Spire Project	BS	21-Mar-2012	BF	25-May-2012	PV	10,000.00	0.00	10,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
				ES	10-May-2012	EF	15-Sep-2012	AQ(E)	7,000.00	1,090.00	8,090.00	1,903.51	1,090.00	0.00	0.00	0.00	0.00	0.00	0.00	E
All Projects	N/A		TBA	BS	4-Dec-2011	BF	31-Aug-2012	PV	26,003.00	0.00	26,003.00	1.20	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
				ES	3-Sep-2012	EF	29-Nov-2012	AQ(E)	0.00	26,101.00	26,101.00	0.00	10,367.78	12,257.38	3,475.84	0.00	0.00	0.00	0.00	E

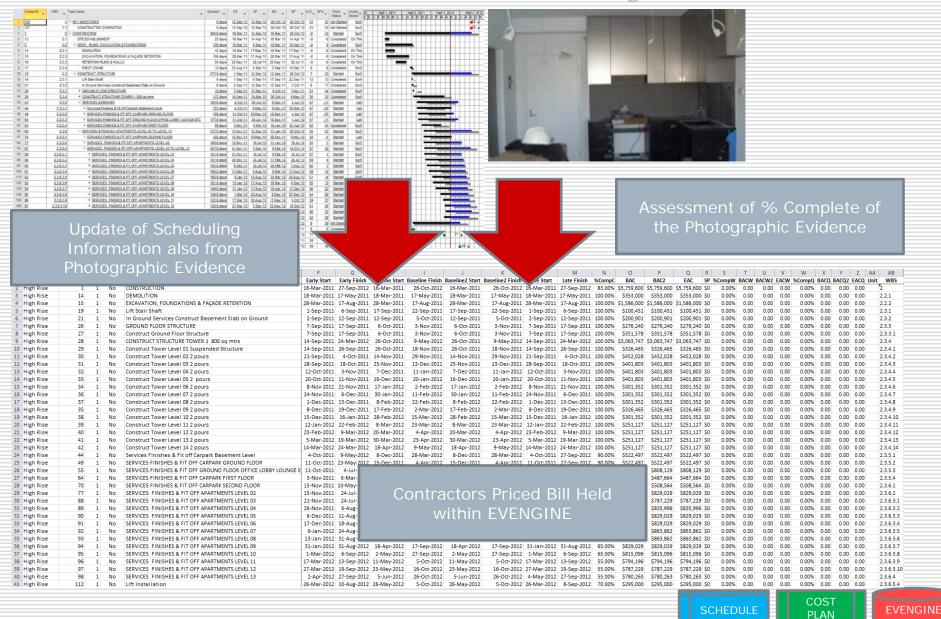
Case Histories – High Rise Construction

13 Floor High Rise Apartment Construction—Metrics



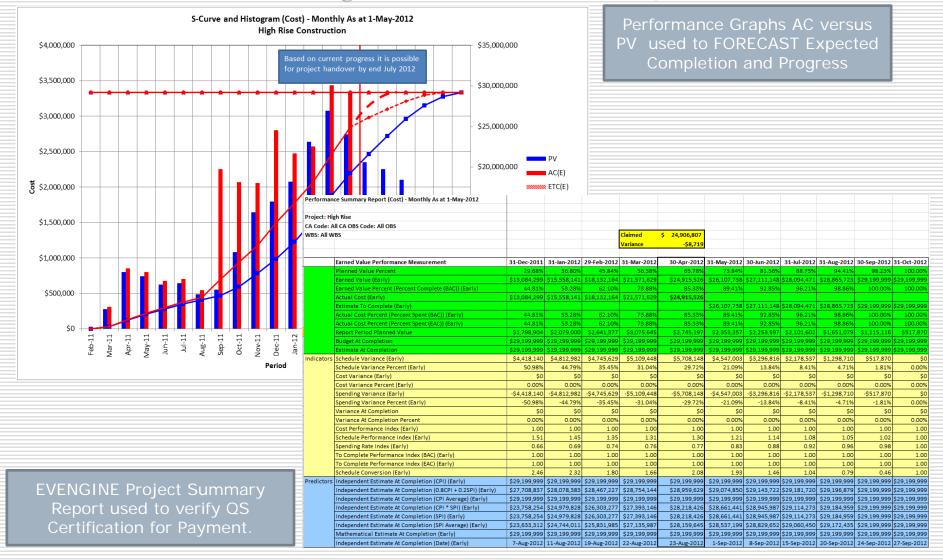
Case Histories – High Rise Construction

High Rise Construction—Metrics

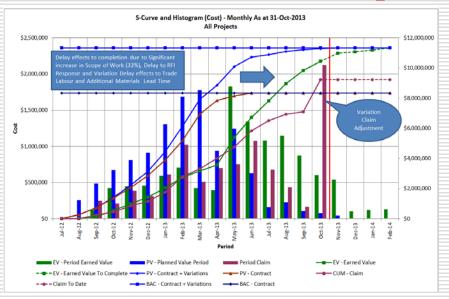


Case Histories – High Rise Construction

High Rise Construction– Metrics, Indicators and Predictors

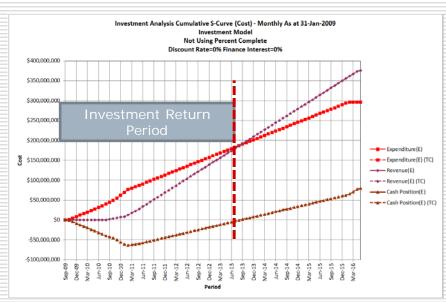


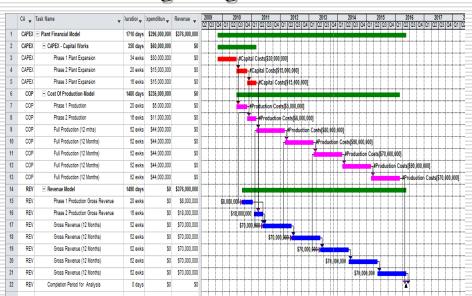
Case Histories – Other Specialist Application





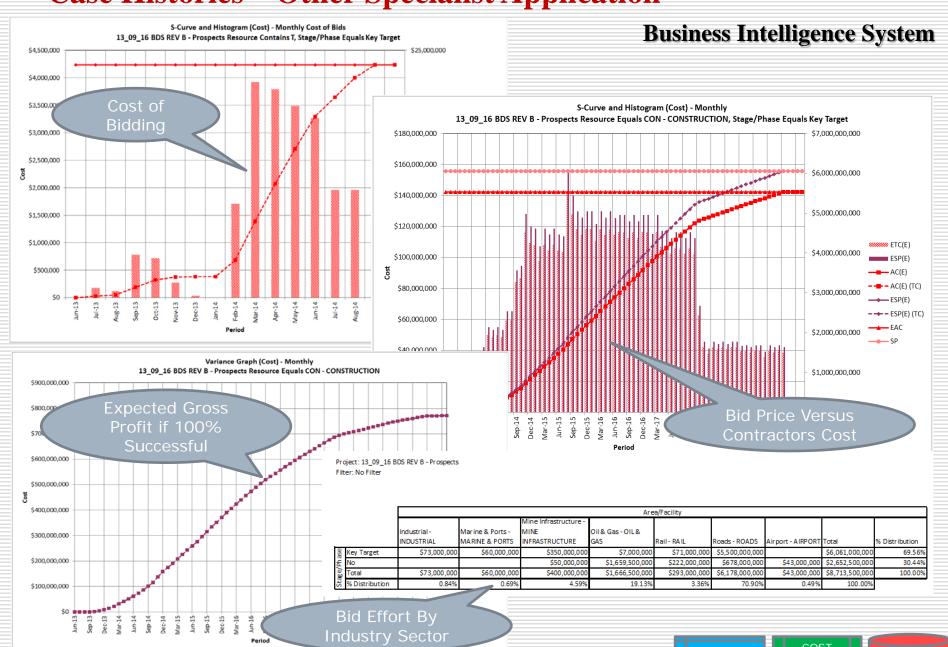
Financial Modelling Using Discounted Cash Flow





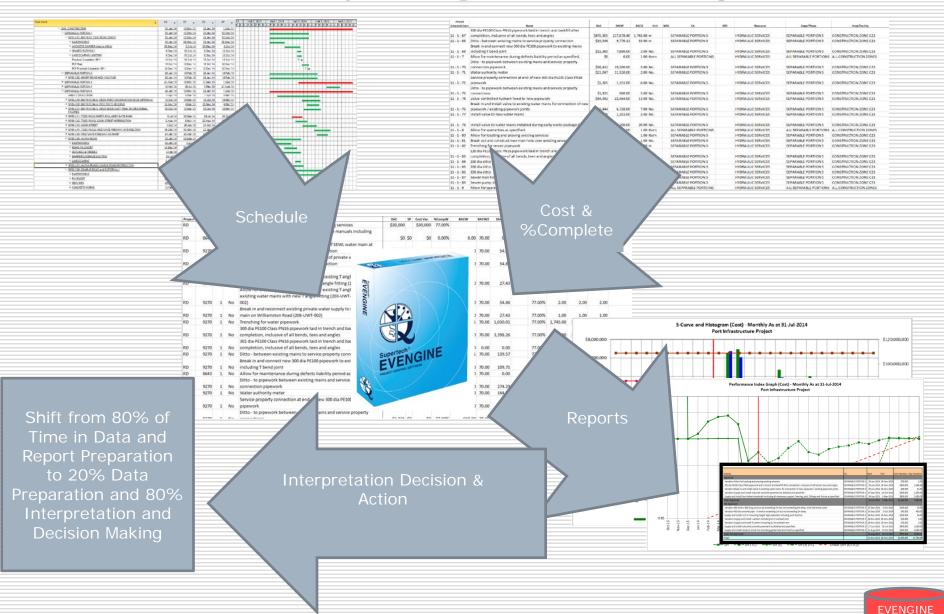
SCHEDULE COST PLAN EVENGIN

Case Histories – Other Specialist Application



The Earned Value Project Control Cycle Summary

System Using EVENGINE can be simple and cost effective

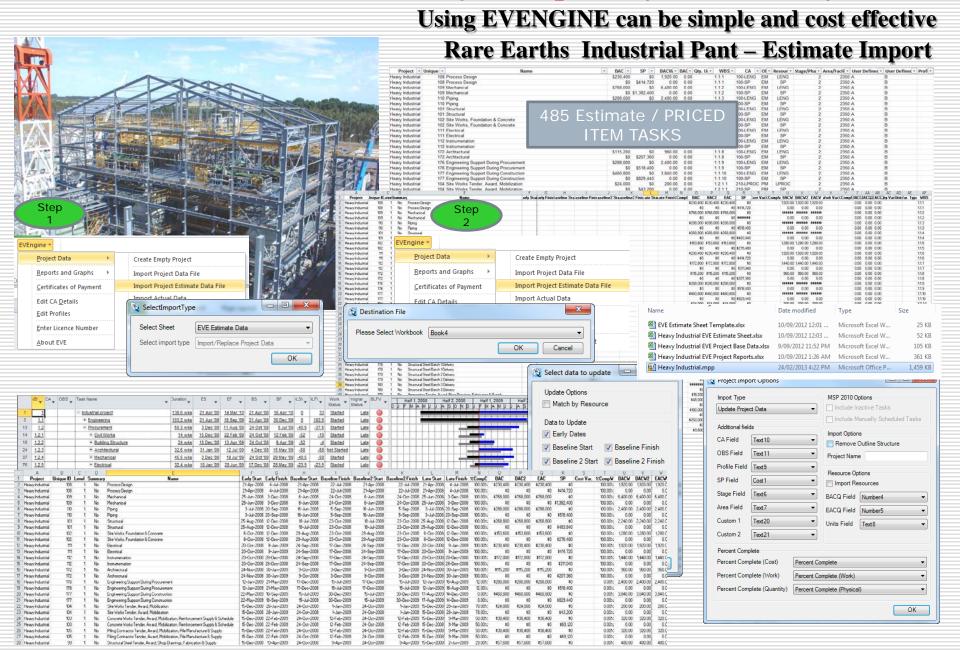


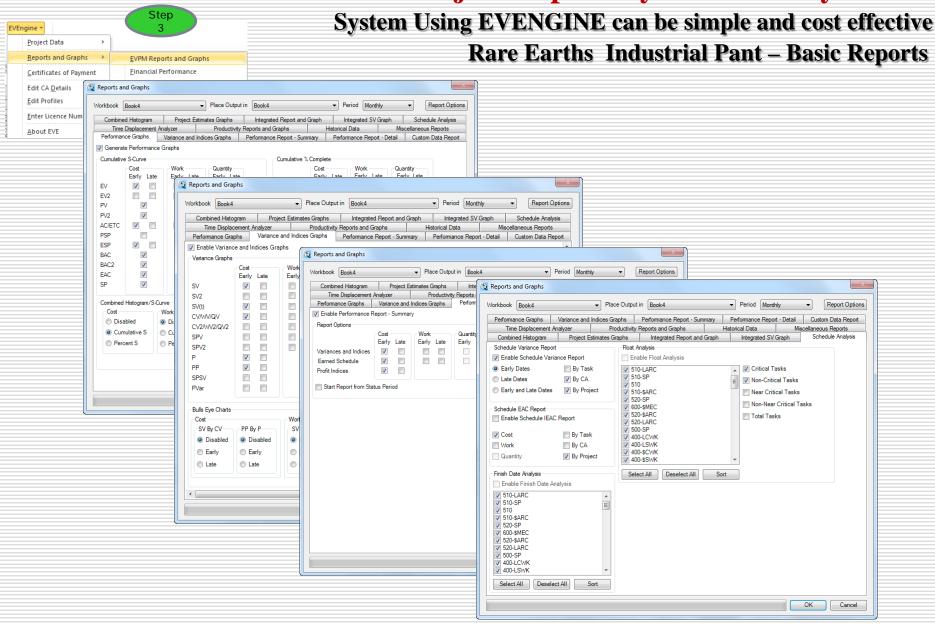
Implementation Challenges



EVENGINE Project Control Software Demonstration

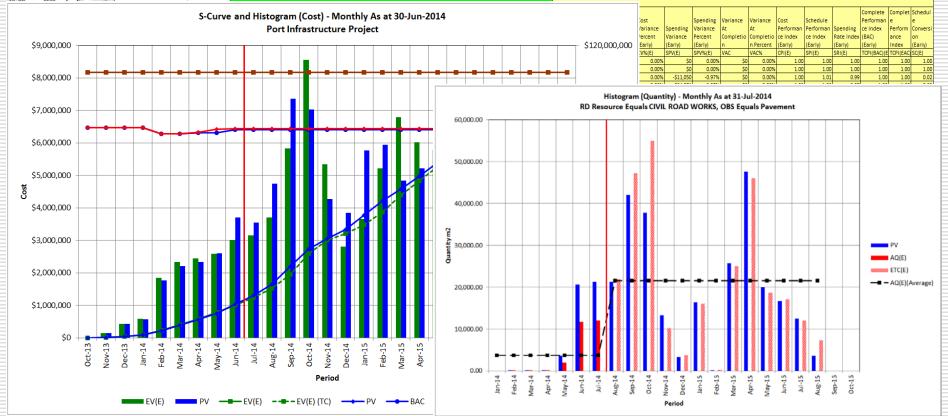






System Using EVENGINE can be simple and cost effective Port Infrastructure – Basic Reports

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EVENGINE Project Control Software Options & Pricing





EVENGINETM STANDARD

Entry level project performance reporting system designed for those organizations wishing to trial and evaluate the benefits gained from the introduction of an Earned Value based project control and reporting system. **Annual Subscription £320 plus VAT**

Features include:

- Standard project Metrics, Indicators and Predictors expanded to include Revenue to undertake profit analysis to industry guidelines and best practice.
- Extend Earned Value reporting to units of work and material usage with all graphs/charts and report tables saved to a Microsoft Excel workbook as sheets.
- As your analysis and reporting requirements grow to a full project, program and portfolio management reporting, seamlessly migrate your data to the more capable EVENGINE™ PREMIUM and EVENGINE™ PROJECT CONTROL.



EVENGINE™ PREMIUM

This is a world-class project control system developed for financial and technical project management professionals that builds on Earned Value basics to track, influence and deliver their projects on time and budget. **Annual Subscription £980 plus VAT**

Features additional to STANDARD include:

- External estimate import and planning data integration.
- Job Cost Accounting System Accrued Actual data import.
- Progressive capture of historical data for budget tracking.
- Expanded report types, code fields, advanced filtering and roll-up options.
- Track performance by Stage/Phase, Area/Facility, User Defined Code Fields 1 & 2.
- Productivity analysis by combined cost, work and material usage units.
- Advanced schedule tracking and forecasting features.
- Government Agency reports including CPR/Formants 1, 2,3, 4 & 5 is supported.

EVENGINE™ PROJECT CONTROL

Developed for Project Controllers, Cost Engineers, Project Managers engaged in Engineering, Procurement, Construction Contract Management (EPCM) Environment. **Annual Subscription £1,950 plus VAT**

Features additional to PREMIUM include:

- Advanced Task Tracking and Forecasting of cost, work and material usage to completion.
- Contract Administration using Certificates of Claim and Payment.
- Visualize project cash flow and profit based on the negotiated payment conditions.
- Track contracts and purchase orders by awarded and not awarded status.
- Track Approved and Not-approved Variations, and drawdown on Management Reserve.
- Track commitments against planned to maintain the contract schedule.
- Supports a range of Cost Management Reports based on selected metrics and code groupings.
- Undertake Investment Analysis, using discounted cash flow, to rank a portfolio of projects for their best return on investment.

EVENGINE EXPO SPECIAL OFFER



EVENGINE™ STANDARD

Become fully familiar with **EVENGINE Standard** project control software and deliver reports and graphs to Project Management Institute (PMI) and APM Earned Value Management Guidelines.

One Year's Subscription of EVENGINE Standard including a Half Day Training Worksop Price: £384 including VAT

Time	Subject Matter
12:30	Coffee and Registration
13:00	Orientation – A overview of EVENGINE features & navigation menus.
13:15	Earned Value Basics – Metrics, Indicators and Predictors
13:45	Extending Earned Value to Financial Performance
14:00	Earned Schedule Basics – Metrics and Indicators
14:15	Data Sources – Independent Data Entry (Hands On)
14:30	Data Sources – Importing data from Microsoft Project (Hands On)
14:45	Data Sources – Importing data from Primavera P6 (Hands On)
15:00	Profiles, Control Accounts, Validate Data, Status Date (Hands On)
15:15	Tea/Coffee Break
15:30	Reports & Graphs – Reporting Options, Filters (Hands On)
15:45	Reports & Graphs – Report Types (Hands On)
16:15	Analytics – Report Interpretation
16:45	Upgrading to EVENGINE Premium & Project Controls
17:00	Close

Venue: The Oakwood Centre, Headley Road, Woodley Berks RG5 4JZ

Date: Friday 22 November 2013 (1:00 PM)

Contact: James Sykes 07815875606



SUPERTECH EVENGINE

PROJECT CONTROL SOFTWARE FOR FINANCIAL AND TECHNICAL PROJECT MANAGEMENT PROFESIONALS

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EVENGINE Project Control Software http://www.evengine.net/ For Trial & Purchase

